



Agenda
Committee of Council
The Corporation of the City of Brampton

Date: Wednesday, April 15, 2026
Time: 9:30 a.m.
Location: Hybrid Meeting - Virtual Option & In-Person in Council Chambers – 4th Floor – City Hall

Members:

Mayor Patrick Brown (ex officio)	
Regional Councillor R. Santos	Wards 1 and 5
Regional Councillor P. Vicente	Wards 1 and 5
Regional Councillor N. Brar	Wards 2 and 6
Regional Councillor M. Palleschi	Wards 2 and 6
Regional Councillor D. Keenan	Wards 3 and 4
Regional Councillor M. Medeiros	Wards 3 and 4
Regional Councillor P. Fortini	Wards 7 and 8
City Councillor R. Power	Wards 7 and 8
Regional Councillor G. Toor	Wards 9 and 10
Deputy Mayor H. Singh	Wards 9 and 10

Accessibility of Documents: Documents are available in alternate formats upon request. If you require an accessible format or communication support contact the Clerk's Department by email at city.clerksoffice@brampton.ca or 905-874-2100, TTY 905.874.2130 to discuss how we can meet your needs.

Note: This meeting will be live-streamed and archived on the City's website for future public access.

1. Call to Order

2. Approval of Agenda

3. Declarations of Interest under the Municipal Conflict of Interest Act

4. Consent

The Meeting Chair will review the relevant agenda items during this section of the meeting to allow Members to identify agenda items for debate and consideration, with the balance to be approved as part of the Consent Motion given the items are generally deemed to be routine and non-controversial.

5. Announcements

6. Public Delegations

6.1 Delegation from Deputy Mayor Singh, Mohamed Lachemi, President and Vice-Chancellor, and Roberta Iannacito-Provenzano, Provost and Vice-President, Academic, Toronto Metropolitan University, re: MedTech Task Force Update and Wet Lab Proposal

(See Item 11.1.1)

6.2 Delegation from Sukhwant Brar and Supreet Brar, Brampton Residents, re: Acquisition of City Property - Copeland Woodlot - Ward 4

6.3 Delegation from Rita Harrilal, Joyce Jones and Jagpreet Chahal, Brampton Residents, re: Request to Replace Concrete Wall Along Highway 410, South of Bovaird Drive - Ward 7

6.4 Delegation from Kyle Boyko, President, InspireTech Canada, and Adam Trumpour, President, Launch Canada, re: MoonShot Event Hosted at Canon Headquarters

6.5 Delegation from Brent Robillard, President, Brampton Professional Firefighters Association (BPFFA), re: Provincial Funding for Municipal Fire Services

7. Government Relations Matters

7.1 Staff Update re: Government Relations Matters

To be distributed prior to the meeting.

8. Public Works and Engineering Section

(Councillor Vicente, Chair; Councillor Keenan, Vice Chair)

8.1 Staff Presentations

8.2 Reports

8.3 Other/New Business

8.4 Correspondence

8.5 Councillors Question Period

8.6 Public Question Period

5 Minute Limit (regarding any decision made under this section)

During the meeting, the public may submit questions regarding recommendations made at the meeting via email to the City Clerk at cityclerksoffice@brampton.ca, to be introduced during the Public Question Period section of the meeting.

9. Community Services Section

(Councillor Santos, Chair; Councillor Kaur Brar, Vice Chair)

9.1 Staff Presentations

9.2 Reports

9.2.1 Staff Report re: Request to Begin Procurement for Susan Fennell Sportsplex Interior Facility Enhancements – Ward 4

Recommendation

9.3 Other/New Business

9.4 Correspondence

9.5 Councillors Question Period

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10. Legislative Services Section

(Councillor Santos, Chair; Councillor Palleschi, Vice Chair)

10.1 Staff Presentations

10.2 Reports

10.2.1 Staff Report re: Shopping Cart Management - Feasibility of Locking Technology (RM 5/2026)

Recommendation

10.3 Other/New Business

10.4 Correspondence

10.5 Councillors Question Period

10.6 Public Question Period

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11. Economic Development Section

(Councillor Toor, Chair; Councillor Santos, Vice Chair)

11.1 Staff Presentations

11.1.1 Staff Presentation re: MedTech Task Force – Celebrating the Success of the MedTech Task Force, Advancing Partnerships and Wet Lab Development

Denise McClure, Acting Director, Economic Development and International Relations, will provide the presentation.

To be received

(See Item 6.1)

11.2 Reports

11.2.1 Staff Report re: Altitude Accelerator Agreement Amendment

Recommendation

11.3 Other/New Business

11.4 Correspondence

11.5 Councillors Question Period

11.6 Public Question Period

5 Minute Limit (regarding any decision made under this section)

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12. Corporate Services Section

(Councillor Kaur Brar, Chair; Councillor Power, Vice Chair)

12.1 Staff Presentations

12.2 Reports

12.2.1 Staff Report re: Information Regarding Further Safety Restrictions and Protocols for Canada Day 2026 (RM 63/2025)

Recommendation

- 12.3 Other/New Business
- 12.4 Correspondence
- 12.5 Councillors Question Period
- 12.6 Public Question Period

5 Minute Limit (regarding any decision made under this section)

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13. Referred Matters List

Note: In accordance with the Procedure By-law and Council Resolution, the Referred Matters List will be published quarterly on a meeting agenda for reference and consideration. A copy of the current Referred Matters List for Council and its committees, including original and updated reporting dates, is publicly available on the City's website.

Current number of referred matters as of the last Council meeting (April 8, 2026) = 38

14. Public Question Period

15 Minute Limit (regarding any decision made at this meeting)

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15. Closed Session

Note: A separate package regarding this agenda item is provided to Members of Council and senior staff only.

- 15.1 Presentation – Metrolinx Update

Open Meeting exception under Section 239 (2) (h) of the Municipal Act, 2001:

Information explicitly supplied in confidence to the municipality or local board by

Canada, a province or territory or a Crown agency of any of them.

15.2 Grown Green Award Nominees

Open Meeting exception under Section 239 (2) (b) of the Municipal Act, 2001:

Personal matters about an identifiable individual, including municipal or local board employees.

15.3 Land Exchange Agreement with PDSB

Open Meeting exception under Section 239 (2) (c) of the Municipal Act, 2001:

A proposed or pending acquisition or disposition of land by the municipality or local board.

15.4 Request to Begin Procurement – Battery Electric Buses

Open Meeting exception under Section 239 (2) (h) of the Municipal Act, 2001:

Information explicitly supplied in confidence to the municipality or local board by Canada, a province or territory or a Crown agency of any of them.

15.5 Verbal Update – PAMA Transition

Open Meeting exception under Section 239 (2) (k) of the Municipal Act, 2001:

A position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board.

16. Adjournment

Next Regular Meeting: Wednesday, April 29, 2026 at 9:30 a.m.

Delegation Request

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Attention: City Clerk's Office, City of Brampton, 2 Wellington Street West, Brampton ON L6Y 4R2
 Email: cityclerksoffice@brampton.ca Telephone: (905) 874-2100 Fax: (905) 874-2119

Meeting: City Council Planning and Development Committee
 Committee of Council Other Committee:

Meeting Date Requested: Agenda Item (if applicable):

Name of Individual(s):

Position/Title:

Organization/Person being represented:

Full Address for Contact: Telephone:
 Email:

Subject Matter to be Discussed:	MedTech Task Force update - Deputy Mayor and President Lachemi Wet Lab Proposal - Roberta Iannacito-Provenzano
Request to Council/Committee:	

Attendance: In-person Remote
 A formal presentation will accompany my delegation: Yes No
 Presentation format: PowerPoint File (.ppt) Adobe File or equivalent (.pdf) Video File (.mp4) Other:

Additional information/materials will be distributed with my delegation: Yes No Attached

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Toronto Metropolitan University Wet Lab Proposal

April 15, 2026

Toronto
Metropolitan
University



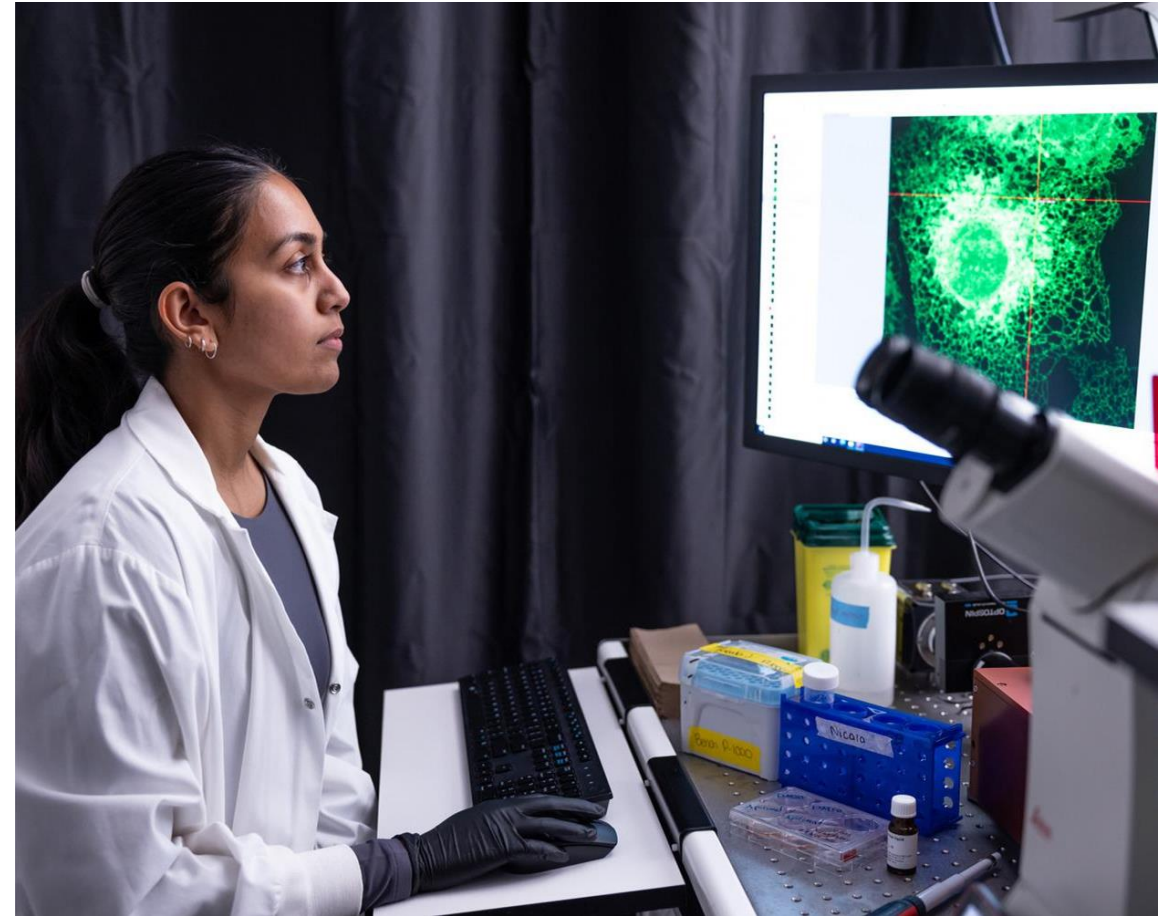
Opportunity: Address Critical Shortage of Wet Lab Space Across GTA

- TMU proposes a new wet lab and pilot-scale facility to address the GTA's critical shortage of wet lab space.
- Builds a regional hub for Ontario-made innovation, commercialization, and job creation.
- Supports startups, SMEs, researchers, and industry partners across life sciences, medtech, digital health, and clean-health technologies.



Strategic Alignment

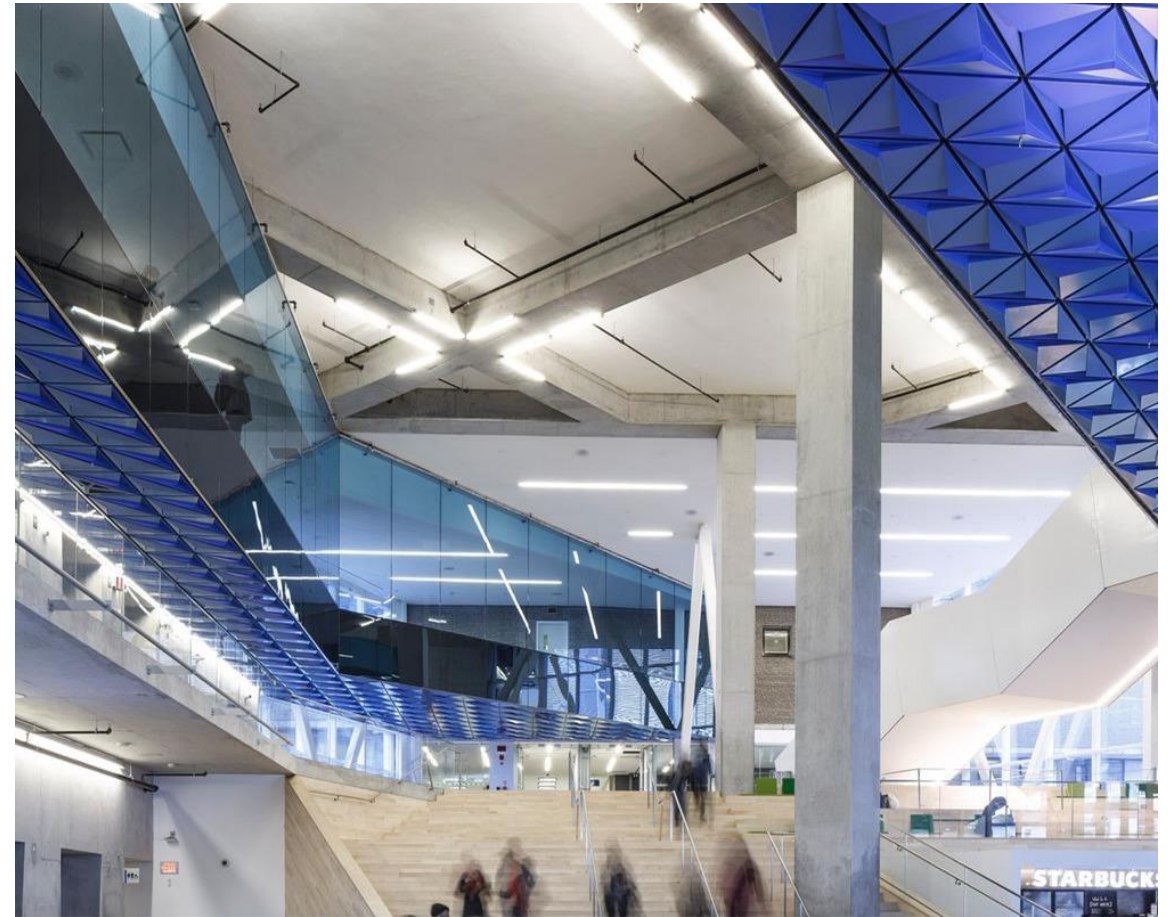
- Expands specialized R&D infrastructure in Southern Ontario.
- Accelerates commercialization and SME scale-up.
- Strengthens regional productivity and supply chain resilience.
- Positions Brampton as a competitive, investment-ready life sciences centre.



Proposed Facility Concept

Flexible, leasable and scalable wet lab and prototyping spaces to support:

- Startups and SMEs developing biotech, medtech or clean health innovations
- Academic researchers from TMU and clinical partners conducting applied and translational research
- Collaborative projects with government and industry



Core Components

- **Large Wet Labs** - Discovery science and biomedical research
- **Clinical Innovation and Prototyping Labs** - Device design, 3D printing and biomaterials fabrication
- **Medical Imaging Labs** - Equipped for MRI, CT, ultrasound and X-ray innovation
- **Mock Surgical Suites and Cadaver Labs** - Device testing, surgical training and human-systems integration
- **Innovation and Start-up Spaces** - Connected to Brampton Venture Zone ecosystem

Addressing a Community Need: Diabetes Innovation Hub

- Creates a dedicated platform for diabetes-focused R&D, technology development, and community health innovation.
- Supports SMEs developing diagnostics, monitoring tools, digital-health solutions, and metabolic technologies.
- Builds on TMU strengths in: non-invasive monitoring, wearable tech, nutrition and glycemic research, and community health.
- Generates measurable health and economic outcomes for Peel Region and Ontario.
- Reinforces Brampton as a leader in chronic disease innovation.



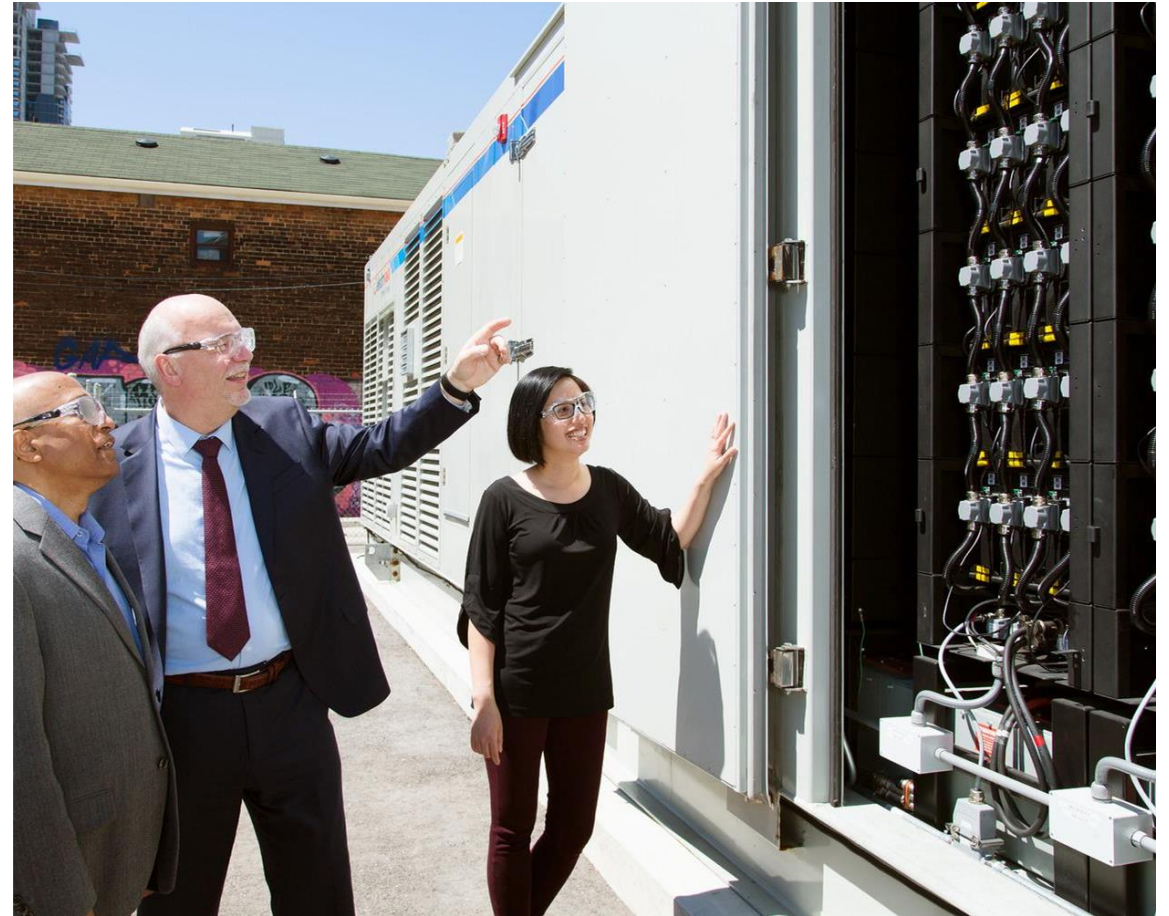
Economic Benefits for Brampton and Peel Region

- Positions Brampton as a life sciences innovation hub in the Ontario Innovation Corridor
- Attracts high-value firms in biomanufacturing, digital health and clean tech
- Stimulates local job creation – including technical, research and skilled trades roles
- Promotes inclusive economic growth by creating opportunities for diverse populations and local youth



Benefits for Ontario

- Advances provincial innovation and commercialization priorities
- Builds resilience in Ontario's health and life sciences sector
- Enhances regional infrastructure capacity, supporting economic diversification beyond the GTA core



Governance and Collaboration

A co-led governance model between TMU and the City of Brampton, with advisory participation from:

- Ontario Ministry of Economic Development, Job Creation and Trade (MEDJCT)
- FedDev Ontario
- Industry and healthcare partners



Funding and Investment Streams

- 1. Public Investment:** Provincial and federal capital and infrastructure programs (e.g., MEDJCT Life Sciences Fund, FedDev Ontario, Canada Foundation for Innovation)
- 2. Private Sector and Philanthropic Investment:** Industry partnerships and donor contributions tied to named research spaces
- 3. Academic Contribution:** TMU to provide research leadership, student training, and integration with teaching and clinical innovation



Stakeholder Consultations

- Approximately 20 external stakeholders have been consulted for feedback on the wet lab concept.
- They include: Medtronic, DIA Labs Canada, Boston Scientific, William Osler Health System, Diabetes Canada, Brampton Venture Zone among other key industry and healthcare innovation leaders.
- The response has been overwhelmingly positive and in support of the initiative.

Stakeholder Consultations: Key Themes

- Collaboration among lab users is key to its success
- A priority should be resources available to users (start-ups, for example, can't afford top talent so need the opportunity to consult with and collaborate with experts)
- Integrated ecosystem including medtech, hospitals and academia
- Focus on diabetes and/or lifestyle disease prevention creates potential to become centre of excellence in these areas
- Starting smaller and scaling up is best

Plan of Action/Next Steps

Item	Action
Finalize Joint Concept Paper	TMU and City of Brampton to articulate shared priorities, scale, and governance model
Engage Federal and Provincial Partners	Joint briefings with MEDJCT, FedDev, and CFI to position the project as a strategic investment
Identify Site and Zoning Requirements	City to explore available land or retrofittable facilities proximate to the School of Medicine
Develop Funding Strategy	Discuss avenues and collaborate on a plan
Launch Planning Working Group	Establish a joint TMU–City task force to define timelines, design requirements, and partnership agreements

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Name of Individual(s):

Position/Title:

Organization/Person being represented:

Full Address for Contact: Telephone:
 Email:

Subject Matter to be Discussed:	To acquire landlocked property behind home that is currently being maintained by the city. Prior discussions with Councilor Keenan, Brampton City Maintenance team, Rajat Gulati/Gurmeet Singh (Realty Services) have already taken place. We were advised to take this motion to the Council.
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Request to Council/Committee:	Recommend assessment of sale/transfer of property to residents/home owners backing onto Copeland woodlot that will be maintained as naturalized space
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Attendance: In-person Remote
 A formal presentation will accompany my delegation: Yes No
 Presentation format: PowerPoint File (.ppt) Adobe File or equivalent (.pdf) Video File (.mp4) Other:

Additional information/materials will be distributed with my delegation: Yes No Attached

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Resolving the Ravine Zoning Anomaly

A Business Case for Safety, Efficiency, and
Mutual Benefit for the City of Brampton.



The Issue

An isolated zoning anomaly has left a severe, landlocked maintenance liability for the City.



The Risk

Severe safety hazards for city staff and continuous third-party maintenance failures.



The Solution

Convey the unbuildable land to the adjacent homeowner.



The Benefit

Immediate elimination of municipal liability and maintenance costs.

Scope of Impact: 6 Homes Only



This is a localized, historic zoning error strictly confined to a single ravine adjacency.

It is a **closed-loop issue**. Resolving this sets **no city-wide precedent**—it **permanently** closes a specific zoning loophole.

Anatomy of a Landlocked Liability



The Physical Reality at the Boundary Line

Without direct municipal access, standard maintenance scheduling breaks down rapidly, creating a stark contrast between private upkeep and public overgrowth.



**City Responsibility:
Inaccessible & Overgrown.**



**Private Reality:
Maintained & Accessible.**

Systemic Third-Party Contract Failures



1

Equipment Blockade

Contractors physically cannot transport standard municipal mowing equipment into the completely enclosed space.

2

Ecological Nuisance

The untended parcel serves as a breeding ground for pests and invasive weed species.

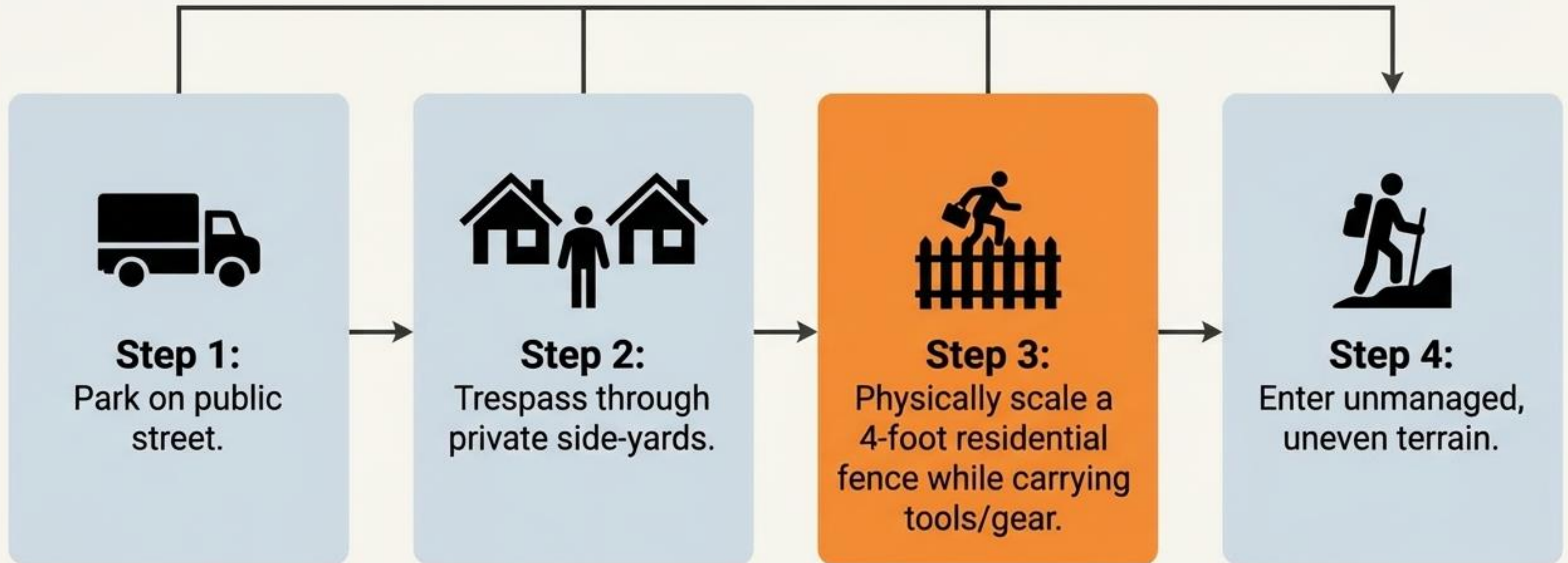
3

Constituent Friction

The sharp contrast generates inevitable and continuous resident complaints, burning municipal administrative hours.

A Severe Municipal Liability Risk

Access Path



The Solution: Transfer Liability via Nominal Conveyance

Convey the landlocked parcel to the adjacent homeowner at a nominal cost.

By transferring ownership, the City instantly sheds an unmanageable physical hazard and halts continuous maintenance expenditures.

The Logic of a Nominal Cost Sale

$$\left[\text{Landlocked} \right] + \left[\text{No Public Access} \right] + \left[\text{Unbuildable Zoning} \right] = \$0 \text{ Market Value}$$


Cannot be developed.

Zero utility for parks, paths, or civic projects.

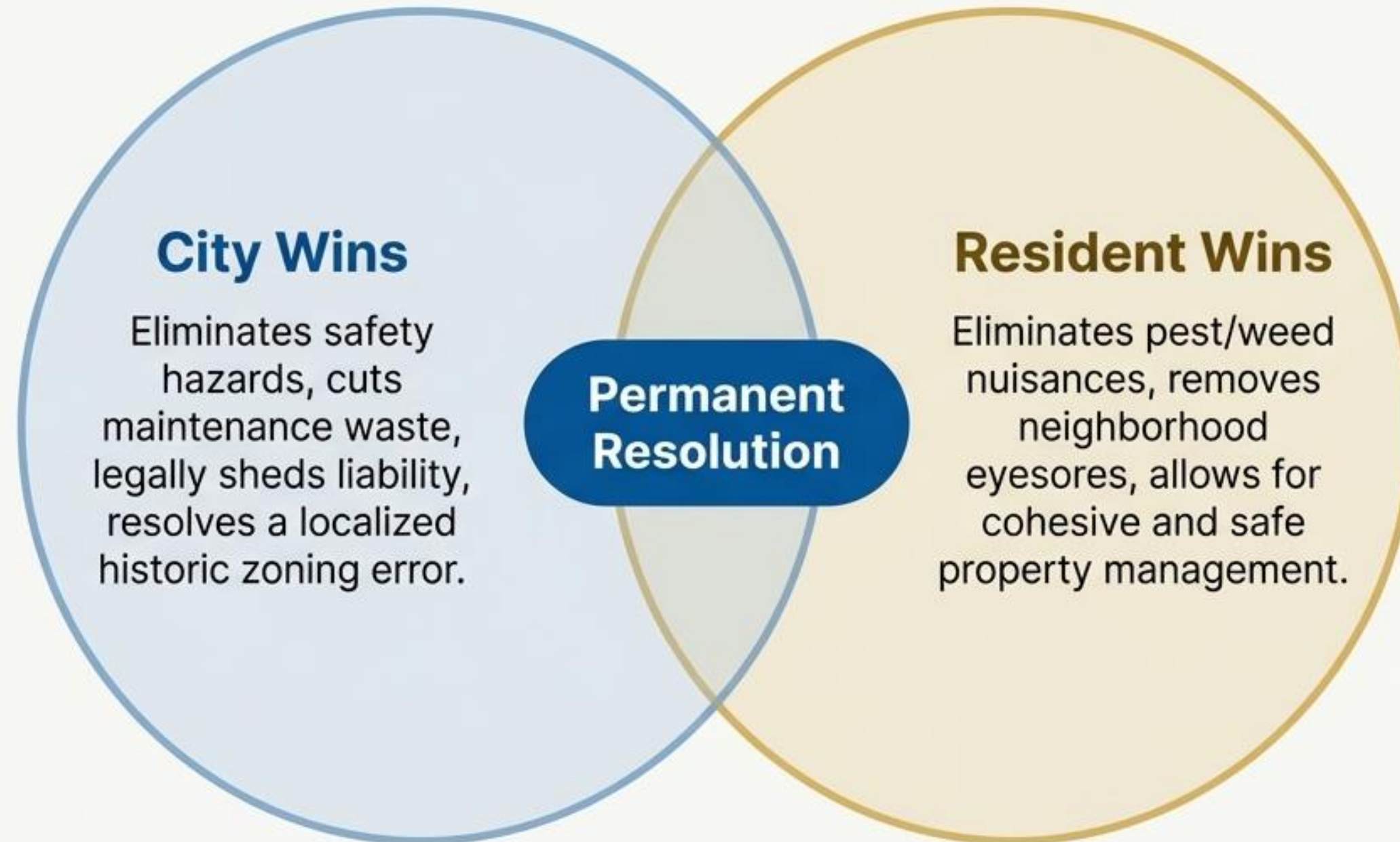
Geographically trapped.

The True Value: The true financial value to the City is not in the sale price, but in the permanent **savings** achieved by shedding perpetual maintenance costs and legal liability.

The Win-Win Transformation

	Status Quo	Proposed Conveyance
Financial	 Perpetual wasted maintenance costs.	 \$0 future City cost.
Liability	 Severe hazard (staff scaling fences).	 Municipal risk completely eliminated.
Aesthetics	 Chronic, unsightly overgrowth.	 Seamless integration into private maintenance.
Administrative Effort	 Ongoing complaint management.	 File permanently closed.

Aligning Municipal and Residential Interests



Council Action Required



Approve the revised business case and acknowledge the unique spatial constraints.



Authorize the drafting of the sale/conveyance agreement at a nominal fee to the adjacent homeowner.



Permanently close the file on this 6-home ravine zoning anomaly.

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Position/Title:

Organization/Person being represented:

Full Address for Contact: Telephone:
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Subject Matter to be Discussed:

Request to Council/Committee:

Attendance: In-person Remote
 A formal presentation will accompany my delegation: Yes No
 Presentation format: PowerPoint File (.ppt) Adobe File or equivalent (.pdf) Video File (.mp4) Other:

Additional information/materials will be distributed with my delegation: Yes No Attached

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April 7, 2026

Re: Concrete Walls Along Highway 410 Just South of Bovaird Drive

This issue is being brought to the City of Brampton because in past efforts with MTO representatives to address the deterioration of the abovementioned walls we have been constantly told that it was the City of Brampton who instructed the home builder (Bramalea Ltd.) to install these walls and therefore it is not an MTO concern.

At the time of construction of these homes, Highway 410 did not exist. The closest road was Heart Lake Road, a two-lane road. Since the construction of the original Highway, additional lanes and off ramps have been added, with increasing noise and vibration from idling trucks as they wait to turn onto Bovaird Drive.

Since 2006, the concrete walls alongside Highway 410 and off ramps from Highway 410 South of Bovaird Drive have been deteriorating.

This issue intensified in 2022 and several home owners initiated their quest to bring attention to the condition of these walls.

On April 27th, 2022, Stu Eley (on behalf of Margaret Northrup) sent an e-mail to Mayor Patrick Brown, who in turn forwarded the e-mail to Gary Collins, Director, Communications Office, City of Brampton. Charmaine Williams, who was a Brampton Councillor at the time was also invested in this issue.

Contact had also been made via e-mail with Mr. Parshad Patel at MTO, who had been referred to us by Mr. Graham Routledge at MTO, who had been referred to us by the City of Brampton. Of course, Mr. Patel's response was that "noise barriers constructed by a developer are located on private property and accordingly the Ministry does not maintain or repair them."

Mr. Collins in his reply did reiterate Mr. Patel's response. He also stated that he felt the MTO should revisit the situation based on the fact that Highway 410 had been extended, as well as suggesting we go back to the now Minister Williams.

We were also advised of an Environmental Assessment that was to be conducted prior to additional lanes being added to Highway 410. Two neighbours (Joyce Jones and Dave Misurka) attended the Public Information Centre on May 29, 2024. We had a lengthy conversation with the Noise Specialist and it was obvious that there was no intention to address the issue of the walls affecting our properties. It was simply due diligence.

Mrs. Northrup had also been in contact with Premier Ford regarding the state of the walls. Luca Campagna, MTO, has since been the person of contact with regard to progress of the wall. In May 2025 Premier Ford visited Nature Court in Brampton and saw the condition of the walls. He indicated he was on his way to a meeting with Mayor Brown and would discuss the issue.

Since that time, we have been told that the wall was approved, that it was a matter of discussing, design, timeline, and cost. However, this seems to not be the case, so once again we are going around in circles.

There have been numerous communications with Mr. Campagna (texts, phone calls, e-mails), but it seems promises have not come to fruition.

Regards, Joyce Jones, Rita Harrilal

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Organization/Person being represented:

Full Address for Contact: Telephone:
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Subject Matter to be Discussed:	Moonshot4 hosted at Canon Headquarters. Recap Canada's premier space rocketry and defense career experience for highschool youth and Brampton's leadership in this ecosystem.
Request to Council/Committee:	Thank you for the continued support

Attendance: In-person Remote
 A formal presentation will accompany my delegation: Yes No
 Presentation format: PowerPoint File (.ppt) Adobe File or equivalent (.pdf) Video File (.mp4) Other:

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Subject Matter to be Discussed:	Provincial Funding for Municipal Fire Services
Request to Council/Committee:	Collaborate with BPFPA and Ontario Professional Firefighters Association to advocate to the Provincial Government through Council, Ontario Big City Mayors and AMO to create a funding model to support Municipal Fire Services.

Attendance: In-person Remote
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Fire Service Funding

Collaborative effort

Ontario



AM





Province	9-1-1 Legislation	Governing Authority ¹	Provincial Call Answer Levy
British Columbia	No	Municipal/Regional	<i>None</i>
Alberta	Yes ²	Municipal	\$0.95
Saskatchewan	Yes	Province/Sask911	\$2.17 (<i>includes mobile radio</i>)
Manitoba	Yes ³	Province/Municipal	<i>No fee collected</i>
Ontario	No	Municipal/Regional/County	<i>None</i>
Quebec	Yes	Province/Municipal	\$0.55
New Brunswick	Yes	Province/Municipal	\$0.97
Nova Scotia	Yes	Province/Municipal	\$0.43
Prince Edward Island	Yes	Province/Municipal	\$0.70
Newfoundland & Labrador	Yes	Province/Municipal	\$0.75
Yukon	Yes	Territory/Municipal	<i>No fee collected</i>
Northwest Territories	Yes	Territory/Municipal	\$3.00
Nunavut	No	<i>No 9-1-1 Service</i>	<i>Not applicable</i>

1 - Including First Nations in applicable Provinces and Territories

2 - Legislation and Regulations that include grant funding for all PSAPs

3 - Legislation applies to Primary PSAPs only; Secondary PSAPs are not currently regulated

Updated January 2026





Date: 2026-04-15

Subject: Request to Begin Procurement for Susan Fennell Sportsplex Interior Facility Enhancements – Ward 4

From: Bill Boyes PhD, Commissioner of Community Services

Report number: Community Services-2026-305

Strategic Focus Area: Health & Well-being

Recommendations

1. That the report prepared by Anand Patel, Director, Recreation to the Committee of Council Meeting of April 15, 2026, re: **Request to Begin Procurement for Susan Fennell Sportsplex Interior Facility Enhancements – Ward 4**, be received; and
2. That the Purchasing Agent be authorized to commence the procurement of Susan Fennell Sportsplex interior facility enhancements.

Report Summary

This report seeks Council authorization to initiate procurement for planned interior facility enhancements at Susan Fennell Sportsplex. The proposed work supports service continuity, enhances the overall user experience, and contributes to maintaining the facility in a state of good repair.

Background

The Recreation Division has approved Capital Budget funding to advance interior facility enhancements at Susan Fennell Sportsplex. The proposed enhancements focus on aesthetic and functional improvements within the facility to support ongoing operations, improve customer experience, and address aging interior elements.

Current Situation

The Recreation Division is prepared to proceed with procurement for interior building enhancements at Susan Fennell Sportsplex. The scope of work is centred on aesthetic improvements within the facility and is intended to be delivered in a manner that minimizes operational disruption. The work is expected to commence in Q2 2026 and be completed by Q4 2026.

Financial Implications

Sufficient funding is available for this procurement in the Recreation approved Capital Budget.

Purchasing Comments

A Public Procurement will be conducted where submissions will be evaluated in accordance with the bid document. Purchase approval will be obtained in accordance with the Purchasing By-Law.

All communication with bidders involved in the procurement must occur formally through the contact person identified in the Bid Document.

Conclusion

To support the timely delivery of the planned interior facility enhancements, it is recommended that Council authorize the Purchasing Agent to commence procurement for Susan Fennell Sportsplex project as outlined in this report.

Bill Boyes PhD, Commissioner of Community Services

Marlon Kallideen, Chief Administrative Officer

Prepared by:

Anand Patel, Director, Recreation

Andrea Aghasi, Coordinator, Recreation Business Operations, Recreation



Date: 2026-03-20

Subject: **Shopping Cart Management: Feasibility of Locking Technology**

From: Bill Boyes, Commissioner, Community Services
 Laura Johnston, Commissioner, Legislative Services

Report number: Legislative Services-2026-286

Strategic Focus Area: Environmental Resilience & Sustainability

Recommendations

1. That the report prepared by Allyson Sander, Manager Special Projects and Administration to the Committee of Council Meeting of April 15, 2026, re: **Shopping Cart Management: Feasibility of Locking Technology**, be received; and,
2. That staff be directed to monitor the effectiveness of the new cart retrieval user fee by tracking service requests related to abandoned shopping carts and identifying associated retailers, where possible.

Report Summary

This report responds to Council direction to assess the feasibility of requiring retailers to implement locking technology to prevent shopping carts from leaving retail properties and assesses alternative regulatory approaches, including the approved cost recovery model. Based on the analysis and municipal benchmarking, staff recommend continuing the approved cost recovery model and public education, while monitoring service request trends and operational impacts to assess effectiveness over time.

The 2026 Community Services Operating Budget includes \$35,000 for user fees related to the retrieval of abandoned shopping carts. Any changes to the status quo approach may have financial implications and would need to be further assessed.

Background

During Council's consideration of the 2026 proposed budget for Community Services, Council discussed the issue of abandoned shopping carts found on City property and the associated operational and financial impacts to the municipality. As part of the deliberations, Council directed staff through [C039-2026](#) to implement a \$100 user fee per shopping cart retrieved to recover staff time and resource costs associated with collecting and returning abandoned carts found on City property.

The motion further directed staff to report back on the feasibility of legislating a requirement for Brampton retailers to implement locking technology designed to keep shopping carts within the proximity of their property. In response to this direction, staff undertook research and jurisdictional benchmarking to assess the feasibility of such a requirement and to identify regulatory approaches used by other municipalities. Findings are summarized in this report.

Current Situation

Shopping Cart Inventory Management

Shopping carts are the property of retailers and are intended for use on retail premises. When carts are removed from these locations and abandoned on City property, municipal staff may be required to retrieve and manage them. In 2025, Community Services received approximately 400 service requests related to abandoned shopping carts located on City property.

One form of shopping cart containment technology involves wheel-locking mechanisms installed on carts. To prevent carts from being abandoned in surrounding areas, the wheel-locks activate when a cart crosses a predefined boundary around a retail property. In addition to wheel-locking technology, other common cart inventory management practices include coin-deposit systems, routine staff collection of carts from parking areas and contracts with third-party cart retrieval services.

Considerations for Mandating Locking Technology

Retail operations vary in terms of site configuration, ownership structure and the frequency of cart removal incidents. In many retail environments, particularly multi-tenant commercial plazas, retailers operate as tenants and own the shopping carts, while parking lots and surrounding lands where containment infrastructure would need to be installed are controlled by property owners or landlords, often commercial property management companies or real estate investment trusts (REITs). These site and ownership differences are important considerations when assessing the feasibility of requiring locking technology across all retail settings. Key feasibility considerations include:

1. **Applicability:** Locking technology is typically most effective where a retailer controls the entire site and parking area. In retail environments where site infrastructure is shared or controlled by a property owner, the ability of an individual retailer to install perimeter-based containment systems may be limited.
2. **Equity:** Retailers may employ a range of practices to manage shopping cart inventory. A mandatory technology requirement could impose capital and maintenance costs on retailers who are already effectively managing carts and not contributing to the issue of abandoned carts on City property.

Accordingly, a uniform citywide requirement may create disproportionate impacts for businesses that have already implemented effective cart management practices.

Assessment of Alternative Approaches

1. **Status quo with cost recovery (recommended):** Under this approach, the City would continue to retrieve abandoned carts found on City property and apply the approved \$100 user fee where carts are identifiable as belonging to a retailer. No additional regulatory requirements would be imposed on retailers beyond the cost recovery mechanism.

This approach is simple to administer and avoids introducing additional regulatory requirements for businesses, while allowing the City to recover costs associated with retrieving abandoned carts.

To support the implementation of the status quo cost recovery approach, targeted communications for retailers whose carts are retrieved from City property will be implemented. This would include providing informational materials when invoices are issued for cart retrieval. The materials would outline the impacts of abandoned shopping carts on public safety and identify practical measures retailers may implement to improve cart management and prevent carts from leaving their premises. This approach is intended to increase awareness among retailers, encourage proactive improvements to cart containment practices and reduce repeat incidents over time.

Based on the analysis and municipal benchmarking, staff recommend continuing the status quo cost recovery approach at this time.

2. **Mandating a cart management system:** Rather than prescribing specific containment technology, the City may consider a model that focuses on outcomes such as requiring a cart management system, allowing retailers the flexibility to implement cart containment practices suited to their site configuration. Under this approach, retailers that provide shopping carts would be required to implement measures intended to prevent carts from leaving their premises and to retrieve carts found off-site.

A potential drawback of this approach is the lack of a clear standard for what constitutes an adequate cart management system, which can create challenges for consistent enforcement. Because retailers would have flexibility to implement different practices, it may be difficult to determine whether the measures in place are sufficient to prevent carts from leaving the premises or whether a retailer has taken reasonable steps to manage their cart inventory.

Any changes to the current approach may have resource implications, including impacts to staffing, operational processes, and administrative requirements, which would require further assessment.

Benchmarking

Benchmarking undertaken by Community Services supports the continued use of a cost recovery approach. A jurisdictional scan of comparator municipalities found that several municipalities, including Mississauga, Oshawa, Markham, Guelph, and Ottawa, have implemented stand-alone shopping cart by-laws; however, most of these frameworks primarily focus on cart retrieval and cost recovery rather than mandating containment technologies.

The review further indicates that stand-alone by-laws have not been effective in preventing carts from leaving retail sites, particularly where removal results from customer behaviour outside the retailer's direct control. This approach is consistent with the City's current fee-based model, which emphasizes cost recovery.

Retailer Engagement

As part of the review process, Economic Development staff engaged with retailers identified as frequent sources of abandoned carts. Through these discussions, retailers indicated that store management teams are committed to conducting periodic cart retrieval sweeps. Retailers also advised that additional cart tracking solutions are currently being introduced to improve inventory management. Additionally, the City will share the location of retrievals when returned so retailers can plan sweeps more effectively.

Next Steps

With the implementation of the \$100 cart retrieval user fee and ongoing retailer engagement, staff will continue to monitor abandoned cart service requests and retrieval activity over the coming year and will assess the effectiveness of the current approach.

Financial Implications

There are no financial impacts resulting from the recommendations in this report.

The 2026 Community Services Operating Budget includes \$35,000 for user fees related to the retrieval of abandoned shopping carts. Staff will continue to monitor revenues and propose changes as required in the 2027 Budget submission which will be presented to the Mayor for consideration. Any changes to the status quo approach may have financial implications and would need to be further assessed.

Communications Implications

A comprehensive communications strategy will be developed in collaboration with Strategic Communications to effectively inform stakeholders about the report's recommendations.

Conclusion

This report responds to Council's direction to assess the feasibility of requiring retailers to implement locking technology to prevent shopping carts from leaving retail properties. While such technology may be effective in certain retail environments, site ownership structures, operational differences among retailers and existing cart management practices present considerations for implementing a uniform citywide requirement. Based on the analysis and municipal benchmarking, the City will continue implementing the approved cost recovery model and retailer engagement approach, while monitoring service request trends and operational impacts to assess the effectiveness of the current framework over time.

Laura Johnston, Commissioner, Legislative Services

Bill Boyes, Commissioner, Community Services

Marlon Kallideen, Chief Administrative Officer

Prepared by: Allyson Sander, Manager, Special Projects and Administration,
Legislative Services

Date: 2026-04-02

Subject: **MedTech Task Force – Celebrating the success of the MedTech Task Force, advancing partnerships and wet lab development**

Prepared by: Denise McClure, A/Director, Economic Development & International Relations

Report number: CAO's Office-2026-304

RECOMMENDATIONS:

1. That the presentation prepared by Denise McClure, A/Director, Economic Development & International Relations to the Committee of Council Meeting of April 15, 2026, re: **MedTech Task Force – Celebrating the success of the MedTech Task Force, advancing partnerships and wet lab development** be received.

MedTech Task Force

Celebrating the success of the MedTech Task Force, advancing partnerships and wet lab development

Economic Development Office

Committee of Council – April 15, 2026



HOME TO INDUSTRY GIANTS

MEDTRONIC | BOSTON SCIENTIFIC | DYNACARE | SUN PHARMA | CANON | CANADIAN BLOOD SERVICES

Brampton Highlights

1.3K+

Companies,
employing
over 22,000
workers

\$12.2B

Contribution
to national
GDP

100

Biotechnology firms
within a 30-minute drive
from Brampton



Medtech Conference

From left to right: Deputy Mayor Singh; Alison Smith, CEO & Co-founder of Roga Life, Saumik Biswas, CEO & Founder of Tenomix, Philip Mohabir, CEO of Vivo Surgery; Councillor Toor, Chair of Economic Development.

MedTech Startups:

EVEN. AI
Process Automation Platform

EMERGCONNECT



Roga



LabAssist.ca



pocket clinic+



TENOMIX



AGELESS



TRESSION



juno



Advancing Partnerships



The Invest Brampton staff, TMU staff, Algoma University, Deputy Mayor Harkirat Singh, Councillors Rod Power, and Pat Fortini. Along with members of the Med Tech Task Force, including Sun Pharma, Boston Scientific, and William Osler Health System touring the new medical school site.

TMU School of Medicine Opening



In September 2025, Toronto Metropolitan University opened its School of Medicine in Brampton, marking the first new medical school in the Greater Toronto Area in more than 100 years.

Designed to advance primary care, technology-enabled medicine and interprofessional practice, the School strengthens Brampton's health system capacity while supporting innovation and workforce readiness in one of Canada's fastest-growing cities. The on-site Integrated Health Centre expands primary care access, with four additional locations planned citywide. Once fully operational, five centers will support up to 100,000 visits per site annually and connect approximately 80,000 residents to a family doctor.

250,000 sq ft facility

combines education research and clinical care, representing a major investment in Brampton's health and life sciences economy.

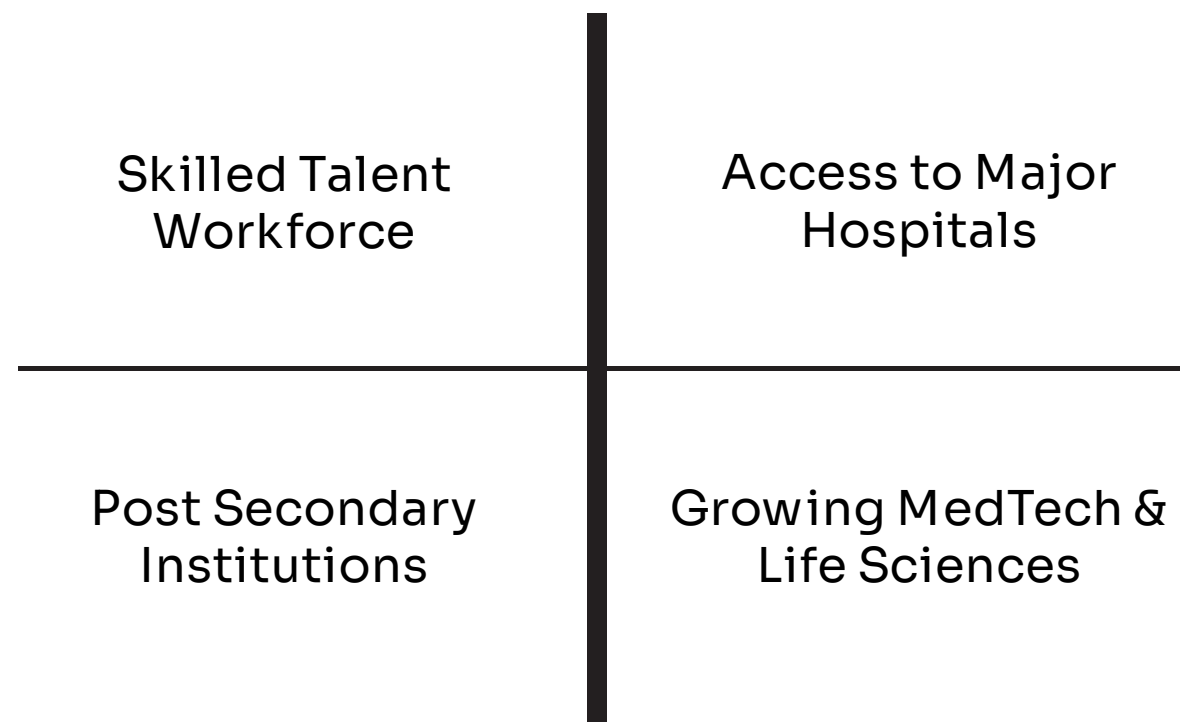


Identifying the Need for Lab Space in Brampton

In 2025, MedTech Task Force advanced life sciences growth plan by completing a feasibility study for wet labs in Brampton:

1. Assessed market demand for purpose-built wet lab space
2. Evaluated development viability for wet lab facilities
3. Identified opportunities to support medical technology, life sciences research, and commercialization.

Reinforcing Brampton's Hub for life sciences, supported by proximity to:



Thank you to our Members

Deputy Mayor H. Singh (Chair)
Dr. Mohamed Lachemi, President, Toronto Metropolitan University (Vice-Chair)
Regional Councillor M. Palleschi - Wards 2 and 6
Regional Councillor R. Santos - Wards 1 and 5
Regional Councillor G. Toor - Wards 9 and 10
Tony Chahine, CEO, Myant Inc.
Vito Ciciretto, President and CEO, Dynacare
Jason Field, President and CEO, Life Sciences Ontario
Anton Katipunan, Development with RioCan, RioCan
Brian Leahy, Director, External Community Relations, Algoma University
Dr. Frank Martino, President & CEO, William Osler Health Systems
Jaipaul Massey-Singh, CEO, Brampton Board of Trade
David Moores, Vice president, Development Engineering, Orlando Corporation
Dr. Dante Morra, Chief of Medical Staff, Trillium Health Partners
Peter Nikolakakos, Executive Vice President, Development & Planning, First Gulf
Monika Paquette, Senior Manager, Canada Communications, Medtronic Canada
Carl Rodrigues, CEO, SOTI
Rajan Sandhu, Acting President & Vice Chancellor, Sheridan College
Ken Spears, General Manager / Vice-President, Boston Scientific Canada
Darren Steedman, Vice-President, DG Group
Jay Stevens, CEO, The Stevens Company
Amy Swanson, Vice-President, MedTech Canada
Andreas Wegner, General Manager, Sun Pharma
Mahes Wickramasinghe, EVP & Chief Administrative Officer, Rogers
Vincci Wilson, VP Development, NorthWest Healthcare Properties REIT
Blair Wolk, President, Orlando Corporation
David Wyatt, Senior Vice President, Morguard Investments Ltd



Date: 2026-03-20

Subject: **Altitude Accelerator Agreement Amendment**

From: Marlon Kallideen, Chief Administrative Officer

Report number: CAO's Office-2026-316

Strategic Focus Area: Growing Urban Centres & Neighbourhoods

Recommendations

1. That the report prepared by Tara Hunter, Interim Sector Manager Innovation and Technology to the Committee of Council Meeting of April 15, 2026 re: **Altitude Accelerator Agreement Amendment**, be received;
2. That Council direct staff to negotiate an amendment to the Altitude Accelerator Amending Agreement dated October 12, 2023 to extend the term thereof to December 31, 2027 and to replace all remaining funding obligations of the City thereunder with terms for the City to provide additional funding to the recipient of up to \$100,000 in each of the calendar years 2026 and 2027, to support the Recipient's expanded operations including Altitude Angels and new investor focused initiatives; and
3. That authority be delegated to the Chief Administrative Officer to execute an Amending Agreement to the Altitude Accelerator Amending Agreement dated October 12, 2023, to support the Recipient's expanded operations including Altitude Angels and new investor focused initiatives, on terms and conditions as directed by Council and otherwise as satisfactory to the Director of Economic Development & International Relations and in form approved by the City Solicitor or designate.

Report Summary

This report recommends that Council direct staff to negotiate an amendment to the existing funding agreement with Altitude Accelerator to extend the term to December 31, 2027 and revise the funding obligations to provide funding to the recipient of up to \$100,000 in each of the calendar years 2026 and 2027. The proposed amendment represents a strategic commitment to maintaining Altitude Accelerator's operations in downtown Brampton and supports their expansion in investor-related services. Altitude Accelerator has a new initiative Summit Edge Special Purpose Vehicle (SPV) and has expanded into Angel investing. Summit Edge is an SPV for early-stage investment and will build a pipeline of community-based investors who graduate into

Angel investing. Altitude Accelerator has rebranded Brampton Angels to Altitude Angels, with no funding support since the expiry of funding from the National Angel Capital Organization NACO and the City of Brampton in 2025. Within the Brampton Innovation District, Altitude Accelerator is the only partner focused on strengthening local investment capacity through training and education. Investment capacity is critical to retaining high growth companies and attracting new talent and strong founders to Brampton.

There is sufficient funding budgeted within Economic Development's 2026 operating budget to be allocated towards the Altitude Accelerator Amending Agreement. Funding of up to \$100,000 in 2027 will be included in the operating budget for the Mayor's consideration as part of the 2027 budget process and is to be funded from the existing base budget allocation, resulting in no additional incremental tax impact.

Background

The province of Ontario funds incubators/accelerators called Regional Innovation Centers (RICs). For example, the Toronto region has MARS, the Kitchener-Waterloo region has Communitech, and the Region of Peel has Altitude Accelerator (formerly RIC Centre). Altitude Accelerator is a not-for-profit scale-up accelerator serving Peel Region, providing assistance and support to technology-based start-up entrepreneurs.

As a founding partner of the Brampton Innovation District, Altitude Accelerator relocated from Mississauga in 2020 with support from the City in the form of a three-year funding agreement, based on \$100,000 per year. In 2023, an amendment was approved by Council extending the agreement for a four-year term ending March 31, 2027. The amending agreement is on a declining scale starting at \$100,000 in 2023, \$75,000 in 2024, \$50,000 in 2025 and \$25,000 in 2026. To incentivize the pursuit of other funding sources, the 2023 amending agreement included matching funding up to an additional \$20,000 per year.

Altitude has over 300 clients including Brampton-based Considera Care, Enabled Talent, Factors and Good Deeds to name a few, and their signature programs have had a proven impact. Since 2023, founders who graduated from their 12-week *Market Readiness* program have generated \$21M in annual revenue, raised \$895,000 in funding and created 153 jobs. Founders who have graduated from their *Investor Readiness* 8-week program have generated \$33M in annual revenue, raised \$6M in funding and created 102 jobs. Altitude also offers *Champion Series*, a chance for high potential startups to pitch to a panel of advisors to refine their investment pitch. Altitude has three paid EIR's (Entrepreneurs in Residence), a pool of 20 volunteer advisors, and three full-time staff with a rotating marketing intern position.

Angel Investing plays a critical role in the startup ecosystem filling a funding gap that early-stage startups often struggle to cross. In 2023, an Angel Investor network was established, branded as Brampton Angels. An Angel Investor network is a not-for-profit, members-only organization comprised of accredited investors, aiming to discover investment opportunities in promising early-stage technology companies.

Current Situation

Strengthening the Investor Ecosystem

Altitude Accelerator is a critical partner in the Brampton Innovation District serving the needs of scale-up founders through innovation programming, commercialization service and investment readiness pathways. Altitude is primarily funded through the Ministry of Economic Job Creation and Trade and their current funding agreement ends March 31, 2027. Like other innovation ecosystem partners, Altitude Accelerator requires stable, multi-year funding commitments to effectively plan programming, maintain expert staff, and build long-term relationships with founders and investors.

Altitude Accelerator expanded its focus on investor readiness pathways in 2023 through its involvement with the Brampton Angels investor network. Brampton Angels was governed by an independent Board of Directors and Altitude Accelerator operated the network with support from NACO who provided \$90,000 in funding to Altitude Accelerator. A Council Motion in August 2023 provided a one-year contract staff position from the Economic Development Office to assist with the development of the investor network. Together, this support enabled Brampton Angels to established itself as a group of over 60 members; over 100 tech start-up companies had the opportunity to pitch at Brampton Angel investment meetings, and 7 companies received investments from the network for a total \$2.6M.

The funding from NACO and the staff position funded through Economic Development ended in 2025. The collaboration between the independent Brampton Angels Board and Altitude Accelerator to operate the investor network hinged on the funding supports. In fall 2025, Altitude Accelerator's Board passed a motion to continue Angel investment group operations under Altitude Accelerator and the governance function as an Advisory Committee reporting to the Altitude Accelerator Board. The group was rebranded Altitude Angels.

The independent Brampton Angels Board of Directors remain committed to angel investing. The Board is continuing Brampton Angels not-for-profit as a boutique investor group that is not focused on investor recruitment or education and therefore has little to no operating expenses.

Within the Brampton Innovation District Altitude Accelerator is the only partner focused on strengthening local investment capacity through training and education. Investment capacity is critical to retaining high growth companies and attracting new talent and strong founders to Brampton.

Altitude Accelerator is introducing a new initiative, Summit Edge Special Purpose Vehicle (SPV), to support founders who are not yet ready for angel or venture investment and to support investors who want to participate at lower entry points (~\$10,000) and receive hands-on investor training in due diligence and deal assessment. The SPV builds a foundation of community-based investors who can graduate into Angel investing with confidence and experience. This initiative enhances

local access to capital for early-stage companies attracting new innovative companies to the Brampton Innovation District.

Altitude Angels offers not only financial support but provides dynamic early-stage companies with valuable mentorship and access to risk capital networks fostering an environment of learning, networking and growth. Through Angel 101 onboarding and education, deal flow sourcing and founder preparation, due diligence coordination and investor retention and recruitment, Altitude Angels is the bellwether of Angel networks.

Together, Summit Edge SPV and Altitude Angels will attract investment and high-growth companies; however to be implemented successfully Altitude Accelerator requires incremental funding support.

Staff recommend an amendment to the 2023 Amending Agreement with Altitude Accelerator to extend the term to December 31, 2027 and revise the funding obligations to provide funding to the recipient of up to \$100,000 in each of the calendar years 2026 and 2027. This amendment ensures Altitude Accelerator continues to deliver founder programs and advisory services, while engaging in ecosystem-building initiatives, specifically investor capacity engagement, to attract high-quality companies and support local job creation.

There is no budget amendment as there is sufficient funding in the Economic Development 2026 operating budget and financial forecast.

Financial Implications

The current agreement includes \$25,000 allocated within the approved 2026 Economic Development operating budget. This report recommends providing funding to a maximum of \$100,000 annually in 2026 and 2027.

Staff have identified that the additional \$75,000 required in 2026 can be accommodated within the existing approved budget. As such, there are no incremental budget pressures in 2026, as the funding will be managed within current budget allocations.

Funding of up to \$100,000 in 2027 will be included in the operating budget for the Mayor's consideration as part of the 2027 budget process and is to be funded from the existing base budget allocation, resulting in no additional incremental tax impact.

Legal Comments

Legal Services will review and approve as to form the further amending agreement as recommended by this report.

Conclusion

This report recommends that Council direct staff to negotiate an amendment to the existing funding agreement with Altitude Accelerator to extend the term to December 31, 2027 and revise the funding obligations to provide funding to the recipient of up to \$100,000 in each of the calendar years 2026 and 2027. The proposed amendment represents a strategic commitment to maintaining Altitude Accelerator's operations in downtown Brampton and supports their expansion in investor-related services.

Denise McClure, Director Economic Development & International Relations

Marlon Kallideen, Chief Administrative Officer

Prepared by: Tara Hunter, Interim Sector Manager, Innovation and Technology



Date: 2026-04-15

Subject: **Information regarding further safety restrictions and protocols for Canada Day 2026 - RM 63/2025**

From: Jason Tamming, A/Commissioner, Corporate Support Services

Report number: Corporate Support Services-2026-283

Strategic Focus Area: Health & Well-being

Recommendations

1. That the report prepared by Meagan Guerra, Manager of Events, Protocol & Tourism to the Committee of Council Meeting of April 15, 2026, re: **Information regarding further safety restrictions and protocols for Canada Day 2026**, be received; and
2. That Committee of Council endorse the implementation of additional safety measures and operational requirements associated with Option 1: Adjusted Event Programming Scope at Chinguacousy Park, as previously approved by Council through motion CW414-2025, including enhanced perimeter fencing, security screening, and associated safety infrastructure.

Report Summary

At the November 26, 2025 Committee of Council meeting (CW414-2025) Council approved Option 1: Adjusted event programming scope at Chinguacousy Park by eliminating all programming associated with the Curling Club and surrounding vicinity and directed staff to report back with additional information regarding further safety restrictions and protocols.

This report outlines the additional operational requirements necessary to support a safe Canada Day 2026 celebration in Chinguacousy Park under the revised event footprint. These measures include perimeter fencing, controlled access points, enhanced security staffing, bag checks, and additional safety infrastructure such as light towers and signage.

The additional safety measures and operational requirements are estimated to result in an incremental cost of approximately \$80,000. These costs will be accommodated within the existing Corporate Support Services annual base operating budget through reduced programming costs for Canada Day.

Background

Canada Day celebrations at Chinguacousy Park represent one of the City's largest annual events. The event traditionally includes entertainment programming, fireworks, and family-focused activities throughout the park.

Through motion CW414-2025, Council approved Option 1, which reduces the event programming footprint. Council further directed staff to report back with details regarding additional safety restrictions and protocols required to support the revised event configuration.

Current Situation

Following Council direction, staff conducted an operational review of event safety requirements for Canada Day 2026 in Chinguacousy Park under the adjusted programming footprint.

To ensure safe and controlled access to the event site, the following measures are required:

Perimeter Fencing and Gates

Perimeter fencing and controlled gate access will be required to manage event entry points and improve overall site security. Approximate costs include:

- Typical fencing cost: \$80,000.00
- Additional estimated fencing and gate requirements: \$30,000.00
- Total estimated fencing cost: \$110,000.00

Additional Security Measures

Enhanced security personnel will be required to support:

- Monitoring of perimeter fencing
- Controlled entrance points
- Bag checks and security screening at entry gates
- Crowd management and public safety support

Approximate cost estimates are as follows:

- Typical security personnel cost: \$55,000.00
- Additional estimated security requirements: \$50,000.00
- Total estimated security cost: \$105,000.00

Additional Safety Infrastructure

Additional light towers and safety signage will also be required to support the controlled entry model and ensure safe navigation within the event space. These costs have been incorporated into the estimates outlined above.

These measures are intended to ensure the City can safely manage the large attendance levels anticipated for Canada Day celebrations at Chinguacousy Park, in response to a notable increase in anti-social behaviour and broader public safety concerns associated with large-scale outdoor festivals and events.

Financial Implications

The additional safety measures and operational requirements are estimated to result in an incremental cost of approximately \$80,000. These costs will be accommodated within the existing Corporate Support Services annual base operating budget through reduced programming costs for Canada Day.

Legal Comments

There are no direct legal implications associated with the recommendations in this report. Enhanced safety measures support the City's duty of care in the delivery of large-scale public events.

Purchasing Comments

Procurement of fencing, security services, and related equipment will be conducted in accordance with the City's Purchasing By-law and applicable procurement policies.

Communications Implications

Should Council endorse the additional safety measures, staff will incorporate the requirements into event planning and public communications for Canada Day 2026. Public messaging will include information regarding controlled entry points, security screening, and permitted items to ensure attendees are aware of event safety protocols in advance.

Conclusion

Council previously approved Option 1: Adjusted Event Programming Scope at Chinguacousy Park through motion CW414-2025 and directed staff to report back on additional safety restrictions and protocols.

To support a safe and well-managed Canada Day celebration, staff have identified the need for perimeter fencing, controlled access points, additional security personnel, and supporting safety infrastructure. These measures align with best practices for large-scale public events and will assist in ensuring a safe environment for residents and visitors attending 2026 Canada Day celebrations in Chinguacousy Park.

Jason Tamming, A/Commissioner, Corporate Support Services

Marlon Kallideen, Chief Administrative Officer

Prepared by: Meagan Guerra, Manager of Events, Protocol & Tourism, Strategic Communications, Tourism & Events