Corporate Strategic Plan

Committee of Council June 5, 2024

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#### Strategic Framework DEFINITIONS COMPONENTS Visioning Connects our Vision with CORPORATE The Corporation's Council-approved STRATEGIC Strategic Planning OFFICIAL PLAN strategies to deliver the vision PLANS Strategies, Services, and PLAN Experiences Service and business plans to deliver **BUSINESS &** Service Planning SERVICE PLANS the Corporation's strategies OPERATIONAL PLANS Employees' talents and contributions aligned Employee Experience **EMPLOYEE PLANNING & PROGRAMS** with the city's vision and plans



# The Plan

 Is the City's commitment to our vision, priorities, and performance

Defines direction, resource allocation, and accountability

 Will guide City's progress—from where we are today to where it wants to be by the end of the Council Term

 Incorporates feedback from Council, the community, and staff

 Turns aspirations into tangible outcomes with measures for progress and success

Aligns corporate goals and objectives

Enrich Employee and Community Engagement

Our Focus is People. Our Plan is About People.



# The Structure



#### **Focus Areas**

Concentrated themes that align with the Brampton 2040 Vision.

### **Strategic Priorities**

Significant intentions that will progress each focus area and achieve outcomes within 2022-2026 Term of Council.

#### **Initiatives**

Transformational and Council-approved objectives to achieve the strategic priorities.

### **Projects**

Defined and scheduled activities within the initiatives to complete within the Term of Council.



# The Focus Areas



#### **Health & Well-Being**

We are focusing on citizens' belonging, health, wellness, and safety.



### **Culture & Diversity**

We are focusing on cultural diversity, crosscultural understanding, and supporting artistic expression and production.



# Growing Urban Centres & Neighbourhoods

We are focusing on an economy that thrives with communities that are strong and connected.



### Transit & Connectivity

We are focusing on transportation and a connected infrastructure that is safe, convenient, efficient, and sustainable.



# Environmental Resilience & Sustainability

We are focusing on nurturing and protecting our environment for a sustainable future.



#### **Government & Leadership**

We are focusing on service excellence with equity, innovation, efficiency, effectiveness, accountability, and transparency.



# The Strategic Priorities



#### Health & Well-being:

- Improve Safety\*
- · Improve Health Care Infrastructure\*
- Advance Recreational Spaces and Programs\*
- Improve Well-Being and Belonging\*



#### Culture & Diversity:

- · Support Diverse Businesses, Artists, and Community Members
- · Raise Investments in Arts and Culture
- Support Indigenous Heritage and Culture
- Develop Tourism Infrastructure



## Growing Urban Centres & Neighbourhoods:

- Stimulate Innovation, Create Jobs and Grow Investment\*
- Support Housing\*
- Invest In Strategic Growth Areas



# Transit & Connectivity:

- Enhance Transit Services\*
- · Improve the Connectivity and Livability of Streets and Infrastructure\*
- · Promote Active Transportation



# **Environmental Resilience & Sustainability:**

- Increase Parkland, Trees and Naturalized Areas\*
- Enhance Energy and Climate Resilience\*
- Foster Community Environmental Stewardship



### Government & Leadership:

- Drive Public Engagement and Participation\*
- Strengthen Talent Attraction, Retention and Employee Experience\*
- Elevate Performance and Service Standards
- Advance Technology for Service Delivery
- Focus on Workplace Equity, Diversity and Inclusion



<sup>\*</sup>Require enhanced levels of service and resourcing.

# The Initiatives\*



### Health & Well-being:

- · Automated Speed Enforcement
- · Peel Memorial Hospital Redevelopment
- · Toronto Metropolitan University Medical School
- Recreation Centre Revitalization
- Auto Theft Reduction Measures
- Animal Services Facility + Environmental Education Centre
- New Park Development



#### **Culture & Diversity:**

- Support Indigenous Relations
- Brampton Tourism Strategy
- Cultural Space & Infrastructure



#### Growing Urban Centres & Neighbourhoods:

- Economic Development (includes Innovation District development)
- Housing Pledge
- Unlock Downtown and Strategic Growth Areas (includes City Lands & Cricket Stadium)
- Riverwalk



#### Transit & Connectivity:

- Hurontario-Main Street LRT Completion
- Third Transit Facility
- Active Transportation Plan Implementation



### **Environmental Resilience & Sustainability:**

- Net-Zero Retrofit
- Transit Electrification Program
- Water Quality Strategy
- Urban Forest Canopy Program



#### Government & Leadership:

- · Enterprise Risk Management Program
- · Maintain and Strengthen the City's Cybersecurity Posture
- Equity, Diversity, and Inclusion (EDI) Corporate Governance





# Implementation

- Operating departments and divisions will align their efforts with the focus areas, strategic priorities, service plans, and special projects
- Performance measures will be established and reported [at a regular cadence] for every strategic and initiative
- Each operating department is responsible for respective and relevant priorities—ensuring that initiatives and projects move forward
- Comprehensive planning, budget considerations, and Council approvals will continue as required













We're committed to tracking and reporting on the progress of our Strategic Plan through:

- Performance measures and reports
- Budget process and project plans
- Service plans and reviews
- Leadership and staff initiatives



