

2021 PROPOSED OPERATING AND CAPITAL BUDGETS

NOVEMBER 26TH BUDGET COMMITTEE
QUESTIONS FROM COUNCIL



1. Councillor Palleschi: What is the capital breakdown of the \$2.115 M in the 2021 Budget for the CAA Centre? Can it be deferred?

2021 Capital Budget - CAA Centre	\$ '000	Notes
Exterior Repair & Refinishing	\$25	Can be deferred
Full roof replacement	\$1,600	Can be deferred – however beyond life expectancy, several patch areas, leaks in spring. Potential for disruption to programming/events, which could have revenue impact
Curb and sidewalk replacement	\$240	Critical – Presents trip and fall hazards
West side roof repair	\$250	Critical – Constant water leaks. Repair would protect offices & suites below
Net Impact	\$2,115	

The 2021 Capital proposal is driven by the 2016 Building Condition Audit. Deferring some or all projects could result in the delay of future projects.

2.A Councillor Palleschi: What are some of the opportunities to use Cash in Lieu of Parkland (CIL)?

Cash in Lieu of Parkland (CIL) Section 42 (15) of the Planning Act

- *Spent only for the acquisition of land to be used for park or other public recreational purposes, including the erection, improvement or repair of buildings and the acquisition of machinery for park or other public recreational purposes.*
- The primary purpose of the CIL is to acquire land to be used for parks or other recreation purposes.
- If there was an existing building on the site, the CIL could be used to refurbish the building to suit the community's recreational needs. *(For example if the City were to buy a golf course for park purposes and wanted to refurbish the clubhouse to a community centre, the CIL could be used)*
- In the past 10 years the City has only used this reserve to fund land acquisition
- As of September 30, 2020, there is \$113.3 M within the reserve which will be used for the future acquisition of land

2.B Councillor Palleschi: What are some of the opportunities to use Recreation Development Charges (DC's) Reserves?

Recreation Development Charges - DC Act

- *Recreation DC's are eligible to be used on a capital project that is related to meet the needs of new growth in the City. These projects are supported by the Parks and Recreation Master Plan that has been approved by Council.*
- The City is investing in the construction / expansion of several recreation centers in the coming years (i.e. Chris Gibson, Gore Meadows, Victoria Park, Balmoral, Howden, Mississauga / Embleton) to meet the City's growth.
- The Recreation DC Reserve balance is anticipated to be in a deficit position by 2023.
- Staff are currently compiling the 10 year DC forecast which will help to guide Council decision making on the use of DC reserves for Parks and Recreation projects, as projections indicate that the reserve fund may be insufficient to fund all future contemplated projects.

2.B Councillor Palleschi: What are some of the opportunities to use Recreation Development Charges (DC's) Reserves?

5 Year Forecast –Development Charges:

Recreation DC Forecast	2021	2022	2023
Opening Balance as of October 31, 2020	\$84,750	\$56,422	\$36,249
Forecasted Recreation DCs	\$17,741	\$17,207	\$17,604
Capital Budget Requirements (Note 1)	(\$46,069)	(\$37,380)	(\$75,220)
Ending Balance	\$56,422	\$36,249	(\$21,367)

(Note 1) - 5 Year Forecast – Capital Budget Requirements:*

New Capital Development	\$17,950	\$14,300	\$11,600
Chris Gibson Recreation Centre	\$9,000	-	-
Gore Meadows Fieldhouse & Ancillary Buildings	\$5,950	-	-
Victoria Park Arena Redevelopment	\$5,950	-	-
Balmoral Recreation Centre	\$4,637	-	-
Howden Recreation Centre	\$495	\$10,468	-
Mississauga / Embleton Community Centre	-	\$8,000	\$62,000
Century Gardens - Youth Centre	-	\$2,642	-
Memorial Arena - Junior A/B Expansion	-	\$1,020	-
Neighbourhood Parks	\$75	\$75	\$75
Recreation - Miscellaneous Initiatives	\$185	\$100	\$670
Valleyland Development	\$775	\$775	\$775
Wayfinding & Signage Program (Outdoors)	\$100	-	\$100
Ching Park - Bramalea Tennis Club Expansion	\$952	-	-
5 Year Capital Budget Requirement Forecast	\$46,069	\$37,380	\$75,220

** Table reflects portion of Parks and Recreation projects funded by Recreation Development Charges Only*



3. Councillor Medeiros: What is the annual cost of consultant expenditures by Department and service.

Department	2018	2019	YTD Q3 2020
Community Services		\$148	\$144
Human Resources	\$139	\$235	\$48
Information Technology	\$66	\$331	\$168
Strategic Communications	\$180	\$128	\$109
Financial	\$130	\$204	\$205
Corporate Projects, Policy & Liason			\$176
Internal Audit	\$219	\$144	\$58
Office of the CAO*	\$479	\$1,563	\$343
Organizational Perform & Strategy		\$57	\$288
Economic Development	\$194	\$127	\$15
Urban Design		\$121	\$164
Transit	\$49	\$77	\$33
Other	\$107	\$263	\$161
Total	\$1,561	\$3,398	\$1,912

**2019 Consulting costs captured within the Office of the CAO is inclusive of Service Review Audits*

Note: Consulting Expenditures denoted above include costs associated with a firm or individual providing expert advice / opinion on a non-recurring basis to support / assist management decisions.

Excludes legal expenses

4. Councillor Medeiros: Can we get a better understanding of the rationale and breakdown of the 44 staff requests that are being requested in the 2021 Operating Budget?

- The 2021 Operating Budget Proposes the request of 47 New Staff Requests, only 11 of which are funded from Property Taxes, with the remaining being offset from revenues, capital recoveries, Building and Stormwater reserves as well as savings. This results in a net impact of \$0.8 M
- After considering the elimination of 3 vacant positions the net Property Tax impact is \$0.3 M

Funding Source of New Staff Requests	# of Positions	Net Cost
Property Tax	11	\$1.3
Revenue Offset	1	(\$0.1)
Capital Recoveries	2	-
Reserves	13	(\$0.3)
Savings / Efficiencies	20	(\$0.2)
Total Staff Requested	47	\$0.8
Efficiencies - Elimination of Vacant Positions	-3	(\$0.5)
Net	44	\$0.3

5. Councillor Palleschi: What is the Mobile Inspect Budget within Building?

- MobiINSPECT is a mobile application that allows Building Inspectors to perform inspections from their smartphone.
- Phase one, approved in 2018, allows for an improved inspection process and overall efficiency in issuing permits.
- All the data entered through mobiINSPECT on the Inspectors smart phone is integrated into the Amanda system.
- The current budget request of \$188K is to implement the next phase of mobiINSPECT, which is to provide additional functionality on the deficiencies module and enhancements to the system to provide inspection results to the client.
- Any anticipated on-going operating impacts from the project will be funded from the Building reserve.

6. Councillor Palleschi: What is the breakdown of the I.T. Capital Various City Requirements?

Description	Details	\$ '000	2019 Examples	2018 Examples
Licenses	To true up or increase licenses requirements (i.e. Microsoft, Oracle, etc). Or for unforeseen changes in business requirements or processes (i.e. digitization and automation)	\$200	<ul style="list-style-type: none"> Oracle \$175K Avocette \$36K 	<ul style="list-style-type: none"> Oracle \$86K AgilePoint \$10K
Hardware	To purchase unforeseen hardware for staff both within DI&IT and other Divisions including Laptops, monitors, iPads, phones, etc	\$50	<ul style="list-style-type: none"> Monitors, Laptops, iPads \$80K 	<ul style="list-style-type: none"> Video Kiosk Rental \$2K Monitors, Laptops, iPads \$50K
Consulting Services	For this year to deliver initiatives such as IT Security Strategy and address remediation of identified deficiencies through Cyber Security Assessment.	\$150	<ul style="list-style-type: none"> Gartner Data Report \$90K Communications Strategy \$16K 	<ul style="list-style-type: none"> IT Strategy \$120K
Council initiatives	Enable DI&IT to respond to unforeseen Council initiatives (i.e. 5G report) to engage expertise, equipment or software when necessary.	\$50	<ul style="list-style-type: none"> SmartCity \$12K 	<ul style="list-style-type: none"> Council Streaming \$30K iPhone refresh \$6K SmartCity \$88K

7. Additional Memo's

1. *Memo from Jayne Holmes, Commissioner of Public Works & Engineering dated November 23, 2020*

Proposed Amendment to 2021 Budget for Downtown Brampton Flood Protection (Riverwalk)

2. *Memo from Jayne Holmes, Commissioner of Public Works & Engineering dated November 30, 2020*

This memo is in response to a question at Budget Committee on November 24, 2020 regarding the snow clearing contract terms for court vs. non-court winter maintenance and seasonal start dates.