



Report
Staff Report
 The Corporation of the City of Brampton
 10/22/2025

Date: 2025-10-01

Subject: **Capital Project Financial Status Report – Q2 2025**

Contact: Maja Kuzmanov, Senior Manager Accounting Services/Deputy Treasurer, Finance

Report number: Corporate Support Services-2025-768

RECOMMENDATIONS:

1. That the report from Maja Kuzmanov, Senior Manager Accounting Services/Deputy Treasurer to the Committee of Council Meeting of October 22, 2025, re: **Capital Project Financial Status Report – Q2 2025**, be received;
2. That the Treasurer be authorized to amend budgets for Capital Projects listed in Schedule D of this report.

OVERVIEW:

- The purpose of this report is to provide City Council with an update on the financial status of the City's Capital Program as at June 30, 2025.
- As of June 30, 2025, \$1,578.5 million (2024: \$1,408.1 million) of the City's Capital Program budget remained uncommitted and unspent, including \$1,368.5 million in confirmed available funding and \$210.0 million related to projects pending federal and provincial funding approvals.
- Overall, the City's Capital Program consisted of 623 active projects (2024: 583) with a total unspent capital budget of \$2,035.3 million (2024: \$1,805.8 million) including ongoing progress on committed contracted work valued at \$456.8 million through active purchase orders.
- As in previous years, staff conducted a comprehensive review of all active capital projects to ensure effective management of unspent budgets; as a result, \$33.7 million in unspent capital was either returned to the original funding sources or had its budget commitment reduced as

of June 30, 2025, supporting a fiscally responsible approach to future budgeting and spending.

- **To strengthen capital program financial accountability and improve funding oversight, staff implemented enhanced quarterly project cash flow forecasting in Q2 2025, supporting more informed planning and decision-making, with further refinements underway.**

BACKGROUND:

The Capital Project Financial Status Report provides a financial update of the City's Capital Program that includes analysis compiled from submissions made by departments managing their various capital programs. This report keeps Council informed on the use of financial resources and supports senior leaders by providing information to assist with project oversight and delivery.

Although there are various indicators used to measure progress in Capital Program delivery, the level of spending on projects compared to the approved budget is one of the key performance indicators that is common to all projects. This information aids departments with responsibility for project delivery and highlights project areas that might require course correction. It is not meant to replace comprehensive corporate project management and reporting.

CURRENT SITUATION:

As of June 30, 2025, the City had 623 active projects, each comprising one or more activities, with a total approved budget of \$3,499.8 million. Of this total, \$1,464.5 million has been spent toward project completion, leaving \$2,035.3 million available to be utilized in the coming years. Within this amount, \$456.8 million has been committed through purchase orders for contracted work underway across various capital projects. The remaining \$1,578.5 million (2024: \$1,408.1 million) represents funding for open projects that have not yet incurred commitments or expenditures, including \$210.0 million tied to projects pending federal and provincial funding approvals. This leaves a balance of \$1,368.5 million in confirmed available funding.

The top 10 projects comprising \$1,042.9 million (66.1%) of the uncommitted budget remaining include:

| Project Description | Amount (\$ million) |
|--------------------------------------|---------------------|
| Transit Maintenance-Storage Facility | 284.0 |
| Facility Electrification | 150.0 |
| Mississauga-Embleton Comm.Ctre | 142.8 |
| Riverwalk | 117.8 |
| Centre-Education-Innov-Collab. | 96.1 |
| Bus Purchases (2024) | 66.2 |
| Fac. Electrification Retrofit | 60.0 |
| Bus Purchases (2025) | 55.3 |
| Chris Gibson Recreation Centre | 35.6 |
| Victoria Park New Facility | 35.1 |

Schedule A provides a summary, by department, of capital spending and the budget remaining, which includes all committed and remaining budgets.

Schedule B provides a list of the top 30 projects which have significant budget remaining including project start dates, end dates, and project stage. These projects represent 72.6% (\$1,146.2 million) of the uncommitted budget remaining.

Schedule C provides a detailed list of all open capital projects.

This report includes analysis of the following topics:

- Capital Budget Remaining
- Annual Capital Spend
- Return of Financing and Budget Commitment Reduction

Capital Budget Remaining (Schedule A)

The total capital project budget remaining after commitments as of June 30, 2025, is \$1,578.5 million (\$2,035.3 million net of \$456.8 million committed through purchase orders). This amount is \$170.4 million higher than the amount reported as at December 31, 2024 (\$1,408.1 million).

As demonstrated by the table below, 49% (\$774.5 million) of the total budget remaining after commitments is related to more recent projects that were approved in 2024 and 2025. These figures show total capital approved funding including Budget Amendments net of capital spent.

| Uncommitted Budget Remaining by Project Approval Year | | | | | \$ million |
|---|------|-------|-------|-------|----------------|
| 2021 and prior | 2022 | 2023 | 2024 | 2025 | Total |
| 472.5 | 60.6 | 270.7 | 518.5 | 256.0 | 1,578.5 |

Fundamental to the causes of the unspent capital funds balance is the multi-year nature of large capital projects. To ensure that sufficient funds will be available to pay invoices throughout the life of a project, total funding must be committed before a contract is awarded even though that funding may only be expended over several years.

The following schedule shows the financial activities of the Capital Program as of June 30, 2025.

| Capital Program 2025 Financial Activities | \$ million |
|---|-------------------|
| Available Budget as at December 31, 2024 | 1,805.8 |
| Less: 2025 Capital Spending | - 147.8 |
| Less: 2025 Net Return of Financing and adjustments | - 38.1 |
| Add: Council approved 2025 Capital Budget | + 358.6 |
| Add: 2025 Budget Increases | + 56.8 |
| Remaining Budget before Commitments as at June 30, 2025 | 2,035.3 |
| Less: Purchase Orders (contracted works underway) | - 456.8 |
| Available Budget as at June 30, 2025 | 1,578.5 |

A major driver of the increase in uncommitted budget remaining is the approval of the 2025 capital budget (\$358.6 million) of which \$23.0 million is related to Cricket Facilities and \$24.0 million for Embelton Community Centre.

In addition, contributing factors were budget increases in the amount of \$56.8 million. Most significant being investments in Affordable Rental Projects (\$24.8 million) and Transit Innovation Project (\$8.1 million).

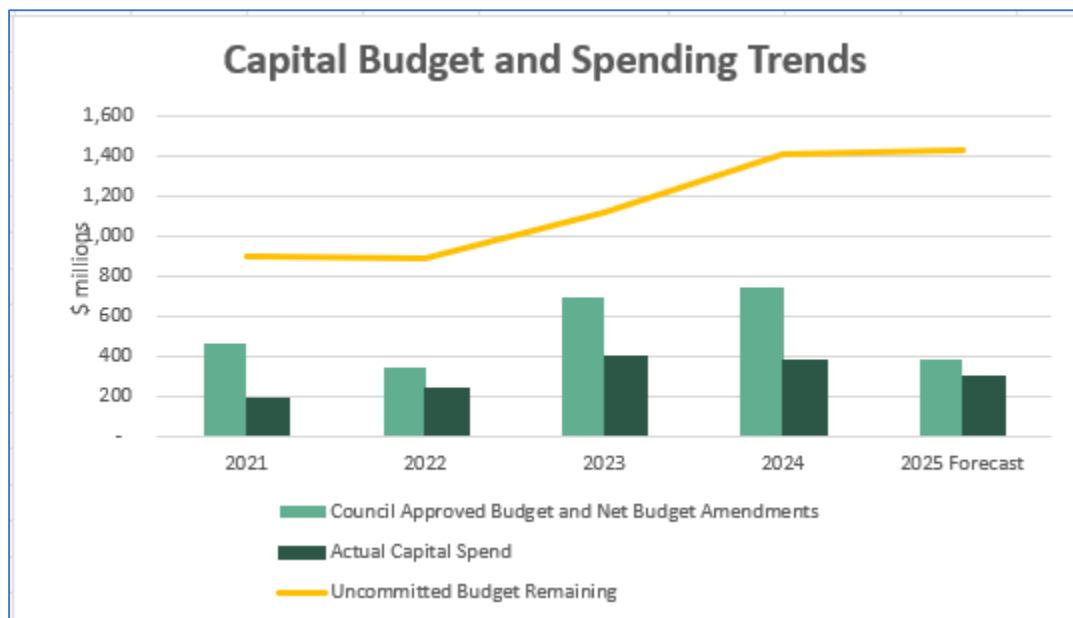
As part of the Capital Program review, staff classified open projects into the following categories:

| Capital Program Classification | | | \$ million |
|---------------------------------------|---|----------------------------------|-------------------|
| Standard Recurring | Strategic & Council Priorities | Funding Advocacy Projects | Total |
| 205.2 | 973.9 | 399.4 | 1,578.5 |

Following is the breakdown of uncommitted budget remaining by key funding sources:

| Funding Type | Amount (\$ million) |
|---|---------------------|
| Federal and Provincial Grants | 487.3 |
| Development Charges | 415.5 |
| Tax and DC Supported Debt | 191.2 |
| Reserve Fund #4 - Asset Repair and Replacement | 153.3 |
| Reserve Fund #19 - Canada Community Building Fund | 71.8 |
| Reserve Fund #24 - Housing Accelerator Fund | 68.7 |
| Reserve Fund #46 - Stormwater Management Charge | 63.9 |
| Reserve Fund #119 - Transit Levy | 38.5 |
| Other | 30.0 |
| Strategic Reserves | 23.4 |
| Reserve Fund #32 - Building Faster Fund | 17.4 |
| Reserve Fund #2 - Cash in Lieu of Parkland | 11.9 |
| General Rate Stabilization Reserve | 5.6 |
| Total | 1,578.5 |

The following chart illustrates comparative trends between annual capital budget approvals, net budget amendments, average capacity to spend and the unspent/uncommitted balance:



Annual Capital Spend:

The City forecasted through the 2025 budget process that it would achieve \$243.0 million in capital spending (cash flow) during the 2025 fiscal year. This includes 2025 spending

on projects approved in the 2025 budget and open projects approved in prior years. Actual spending as at June 30, 2025 on all capital projects was \$147.8 million.

Following are major contributors to capital spending in 2025:

- Transit Innovation Project
- Cricket Winter Optimized Facilities
- Roads Infrastructure (Goreway Drive Widening)
- Riverwalk

Capital Cash Flow:

To strengthen financial accountability in the capital program and improve funding management and planning, staff implemented quarterly project cash flow forecasting in Q2 2025. As part of this initiative, project managers were required to forecast expenditures over the full duration of their projects. In Q2 2025, this process was applied to the top 60 projects by unspent budget. The total forecasted spend was \$83.5 million, while actual expenditures amounted to \$49.3 million (59%), highlighting the need for continued refinement of the cash flow forecasting process.

Return of Financing and Budget Commitment Reduction:

Staff meets quarterly to identify adjustments needed to existing projects, which may result in reallocation or return of funds.

As of June 30, 2025, \$33.7 million of funding has been returned to source or the budget commitment reduced and made available for future allocation to other priorities. Sixty-Seven (58) projects were determined complete and therefore closed and \$17.2 million of the budget remaining associated with these projects was returned to source. An additional \$16.5 million was returned to source for projects that remain active.

The following is summary of return of financing by source of funding:

| Return of Financing by Funding Source | | | | | | | \$ million |
|---------------------------------------|------------------|------------------|---------------------|--------------------------------|--------------------|-------|------------|
| Reserve Fund #4 | Reserve Fund #24 | Reserve Fund #32 | Development Charges | Canada Community Building Fund | Strategic Reserves | Other | Total |
| 4.6 | 6.0 | 10.2 | 6.0 | 1.5 | 0.6 | 4.8 | 33.7 |

CORPORATE IMPLICATIONS:

Financial Implications:

As of June 30, 2025, \$33.7 million in capital funding has been returned to original funding sources through project closures, budget adjustments, and reallocations. This funding is now available for reallocation to other Council-approved priorities, subject to Council approval.

The approval of Recommendation #2 in this report will authorize adjustments outlined in Schedule D, enabling realignment of capital budgets, including any draws from or returns to funding sources, to reflect current project needs and financial forecasts.

As additional context, the City's total approved capital budget is \$3,499.8 million, with \$1,464.5 million spent, \$456.8 million committed, and \$1,578.5 million uncommitted. Of the uncommitted amount, \$1,368.5 million is confirmed and available to support future projects, with \$210.0 million tied to projects awaiting federal and provincial funding approvals.

Other Implications:

The quarterly Capital Status report will serve to maintain focus on project delivery and as a tool to identify available financial resources to be reallocated to other City priorities.

STRATEGIC FOCUS AREA:

This report fulfils *Government & Leadership* Strategic Focus Area through strict adherence to effective financial management policies and ensuring transparent and accountable financial operations.

CONCLUSION:

This report provides Council with a financial status of the City's Capital Program and contributes to improved management oversight of the City's Capital Program.

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Attachments:

- Attachment 1 – Schedule A Capital Projects Spending Summary
- Attachment 2 – Schedule B Capital Projects with Significant Budget Remaining
- Attachment 3 – Schedule C Capital Projects Status Report
- Attachment 4 – Schedule D Budget Amendments, Reallocations and Projected Return of Funding