

**Date:** 2022-05-24

**Subject:** **Report re: Sheridan and the Centre for Healthy Communities**

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**Report Number:** CAO's Office-2022-462

**Recommendations:**

1. That the report entitled, Sheridan and the Centre for Healthy Communities, to the Committee of Council meeting of May 25<sup>th</sup>, 2022, be received; and
2. That Council endorse in principle financial assistance in the form of a cash grant of \$2.5M over two years in support of Sheridan's Centre for Healthy Communities located at the Davis Campus, subject to the negotiation and execution of mutually acceptable agreement (s) with the City; and
3. That Council delegate authority to the Chief Administrative Officer (CAO) to execute on behalf of the City the agreement (s) with Sheridan College Institute of Technology and Advanced Learning on such terms and conditions acceptable to the Chief Administrative Officer and the Director of Corporate Projects, Policy and Liaison, and in a form acceptable to the City Solicitor or designate.

**Overview:**

- On September 8, 2021, Dr. Janet Morrison, President and Vice-Chancellor of Sheridan College delegated to Committee of Council for the "Centre for Healthy Communities" and requested the City of Brampton (City) financially support the development of their Centre for Healthy Communities by providing \$2.5M over two years for this proposal.

- Council referred the delegation from Dr. Janet Morrison, President and Vice-Chancellor, Sheridan College, to the Committee of Council Meeting of September 8, 2021, re: Sheridan and the Future of Healthy Communities, to staff for consideration and report to a future Committee of Council meeting.
- On May 4 2022, Dr. Janet Morrison, President and Vice-Chancellor of Sheridan College delegated to Committee of Council for the “Centre for Healthy Communities” and updated Council on additional details that have been included in this report.
- The City investment of \$2.5M complements Sheridan’s investment of \$20 million for the planning phase of the project at the Davis Campus.
- Sheridan estimates the Centre for Healthy Communities will allow for enrolment to increase by between 700 and 1700 students with a corresponding impact of between 205 and 497 full time jobs at the Davis Campus in Brampton. This could have a resultant economic impact between \$16 million and \$38 million within Brampton.
- This report recommends that the City of Brampton continues to show leadership in the area of post-secondary education and skills development by supporting Sheridan’s Centre for Healthy Communities in the form of a \$2.5 million grant over a two-year period.
- The investment is consistent with the Term of Council Priorities, which emphasizes the need for partnerships with post-secondary institutions and local businesses aimed at talent attraction and retention initiatives on workforce expansion in growing sectors, specifically healthcare.

### **Background:**

In 2018, Council endorsed *Brampton 2040 Vision: Living the Mosaic*. One of the seven visions details that Brampton will be a mosaic of healthy citizens enjoying physical and mental wellness, fitness and sports. Health promotion and protection, along with disease and injury prevention are as important as health care. Community design, a local responsibility, is at the heart of prevention. Brampton 2040 Vision states that the overall aspiration is to make everyone mutually accountable for Brampton’s health outcomes along the entire health continuum, including the education sector, from wellness and disease prevention to care during illness, rehabilitation and health management.

Since March 2020, Ontario’s health care system has been under tremendous pressure highlighting the need to adapt and evolve at an unprecedented rate to respond to

COVID-19. Learning from the COVID experience, Ontario has made several healthcare announcements designed to strengthen the healthcare system and workforce, which included the recruitment and retention of nurses through initiatives designed to expand enrollment in nursing education programs and support nurses in their transition from training to practice. At the request of the Province, Sheridan expanded their programs for personal support workers and practical nursing during this time.

In March 2022, The Province of Ontario announced it will be moving forward with Ryerson University's school of medicine in Brampton. The province also announced a commitment to expand the number of medical school seats available to students. Ryerson will receive 80 undergraduate seats and 95 postgraduate seats.

Sheridan is poised to grow and continues to respond to the needs of Brampton in being part of the solution by responding to the healthcare emergency that was declared by Council.

### *Sheridan College*

The Davis Campus has had a presence in Brampton since 1967 and is the largest of three campuses with 11,193 students and offers 64 programs. There are approximately 3000 students in health-related programs with another 700 projected to come into new programs that are currently under development in the human and life sciences sector.

Sheridan has a history of supporting and partnering with the City on various initiatives that align with Brampton 2040 Vision and the needs of Brampton residents. Reference Appendix A.

### **Current Situation:**

#### *Centre for Healthy Communities*

Sheridan is requesting that the City contribute \$2.5 million over a two year period towards the Centre for Healthy Communities planning and community consultation process complementing Sheridan's investment of \$20 million for this phase of the project at the Davis Campus.

The Centre for Healthy Communities will focus on upstream care and chronic disease prevention to help lessen the burden on local hospitals and the health care system. The Centre for Healthy Communities is uniquely positioned to support these frontline needs in the development and training of future professionals locally to deliver quality and culturally sensitive healthcare. Implementing a holistic vision of upstream/preventative care, these professionals will be equipped to go into the community to address chronic

diseases like diabetes, obesity, and mental illness before they exacerbate the existing health crisis.

Sheridan also sees the Centre for Healthy Communities supporting the recent expansion of the William Osler Health System and the advancement of the Toronto Metropolitan University School of Medicine as they too will require well-trained and credentialed frontline allied health workers and support staff to strengthen the delivery of care and well-being. The Centre will embody the intersection of multiple health fields bringing an interprofessional network of care to community members. Sheridan's modern approach to health and wellness provides holistic, inclusive care that helps prevent chronic illness while supporting the needs of diverse populations in Brampton.

Sheridan has indicated that their #1 priority is to deliver health care talent in Brampton. To achieve this, Sheridan is proposing a modern applied health building that will train the next generation of healthcare providers. Sheridan's Campus Master Plan was approved by its Board of Governors in 2020 and proposes the Centre for Healthy Communities to be between 200,000 to 300,000 square feet of primarily academic space with the possibility of mixed use development with a preliminary estimated budget \$200 million. The planning phase will take approximately 2 years to complete with a subsequent 3 year construction phase.

Community consultations that Sheridan will undertake will inform the final space program and solution. Sheridan will consult widely with community organizations, businesses, faith groups, labour organizations and partners in the government and health sector to understand how the expanded space will meet the needs of the community through programming and partnerships at the proposed Centre of Chronic Disease Management – a key pillar of the Centre for Healthy Communities. Sheridan has indicated that support and access to care will be free to patients within this Centre.

In addition to the financial request to the City, Sheridan has submitted to the Province of Ontario a funding request of \$5M to support the planning efforts for this new development. Sheridan has received support from local elected officials, community organizations and businesses in the form of letters of support referenced in Appendix B.

Based on a previously completed economic impact study by Sheridan, the Centre for Healthy Communities estimates enrolments between 700 and 1700 students with a corresponding impact between 205 and 497 full time jobs at the Davis Campus in Brampton. This could have a resultant economic impact between \$16 million and \$38 million within Brampton. These assumptions will be further refined through consultation and design as the Centre for Healthy Communities evolves. In appendix A, Sheridan has proposed an outline of deliverables for the planning portion of the project embedding community consultation, sustainability and accessibility into the design development details. The funding is proposed to be released in two phases with a staff recommended third phase.

Phase	Funding	Proposed General Terms
Phase 1 - Conceptual planning and Functional Specifications	\$1.5M In 2022	Funding to be released upon approval from Council and execution of a funding agreement by both parties.
Phase 2 - Facility Preliminary Design, Servicing & Infrastructure	\$1.0M In 2023	Funding to be released after a report back to Council confirming Phase 1 deliverables have been achieved by way of project progress report and current status update including a specific detailed report on all community consultations and providing City of Brampton staff the community feedback gathered informing the final space program solution.
Phase 3 - Final Report prior to construction	In 2024	Sheridan College to report back to council at the completion of the design phase.

**Next Steps:**

Staff will work together with designated representatives from Sheridan College regarding their request for financial support in the form of a planning grant for the Centre for Healthy Communities which includes, but is not limited to, the detailed terms and conditions of the \$2.5M funding.

City of Brampton recommends that the funding release for phase 2 will be contingent upon successful completion of phase 1 deliverables demonstrated to Council.

**Corporate Implications:**

Financial Implications:

Assuming the satisfactory establishment of an agreement, staff recommends utilizing the Reserve #100 - Legacy as the source of funding for the \$2.5 million grant, which will result in an annual investment income loss of approximately \$57,500. This amount is equivalent to a 0.01% tax impact on the City’s portion of the tax bill and would be included in future operating budget requests, subject to Council approval.

As per Schedule A: Status of Strategic Reserves, the uncommitted balance in Reserve #100 – Legacy is \$42.7 million, as at March 31, 2020. Should Council proceed with providing the \$2.5 million grant, the uncommitted balance available for future initiatives in Reserve # 100 – Legacy will be \$40.2 million.

Legal Implications:

Legal Service will review and approve as to form of any agreement required to be executed between the City of Brampton and Sheridan College Institute of Technology and Advanced Learning detailing the obligations of the proposal.

**Term of Council Priorities:**

The funding supports **A Healthy and Safe City** by providing financial and in-kind contribution to health and wellness programs and the development and growth of its health network.

**Conclusion:**

This investment aligns with Council’s priority to expand post-secondary education by adding 700+ learning opportunities within Sheridan College. This expansion will also bring positive economic gains to the City and will support unlocking the Uptown area by attracting more development and investment. Sheridan has also reported that support and access to care will be free to patients within this Centre, which will respond to the community need for health care services.

Authored by:

Reviewed by:

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Approved by:

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**Attachments:**