

TERM OF COUNCIL PRIORITIES

Update

CAO Presentation to Council

October 28, 2020



Journey to building a stronger Brampton

In March 2019 Council established its Term of Council Priorities (TOCP)

Aim is to build an inclusive City that is safe, sustainable and successful

5 Strategic Directions

- *Brampton is a **City of Opportunities***
 - *Brampton is a **Mosaic***
 - *Brampton is a **Green City***
 - *Brampton is a **Healthy and Safe City***
 - *Brampton is a **Well-Run City***
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Priorities by Strategic Direction

*Brampton is a **City of Opportunities***

- 1.1. Create Complete Communities
 - 1.2 Unlock Downtown and Uptown
 - 1.3 Support Community Hub Concept
 - 1.4 Prioritize Jobs within Centres
 - 1.5 Attract Investment & Employment
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*Brampton is a **Healthy and Safe City***

- 4.1. Community Partnerships
- 4.2 Streets for People
- 4.3 Local Health Support
- 4.4 Healthy Citizens

*Brampton is a **Mosaic***

- 2.1 Embed Diversity and Equity
 - 2.2 Innovative Engagement
 - 2.3 Support Inclusive Culture Expressions
 - 2.4 Inclusive and Flexible Community Spaces
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*Brampton is a **Well-Run City***

- 5.1 Public Participation
- 5.2 Modern Workforce
- 5.3 Collaboration and Advocacy
- 5.4 Stewardship of Assets and Services
- 5.5 Service Excellence

*Brampton is a **Green City***

- 3.1 Equalize All Forms of Transportation
- 3.2 Implement a Green Framework
- 3.3 Sustainable Growth
- 3.4. Lead Environmental Innovation

Setting the Course

22 priorities and **51 initiatives** were identified as part of the 5 strategic directions

May 2019, **work plan** formalized with timelines with possible performance metrics

Next report in Q2 - 2021

Realign to Deliver

Corporate realignment in Spring 2020 helped **strengthen structure, sharpen focus and clarify accountabilities**

COVID-19 pandemic

- Adapted quickly
 - Pivoted some programs of TOCP projects
 - Continued commitment and perseverance
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Recognizing Milestones

Initiative 1.1.3 - *Affordable Housing Strategy*

The Planning, Building and Economic Development department held virtual versions of workshops and meetings, including the hosting of public gatherings online like the Supportive Housing Policy Review.

Initiative 2.3.1 - *Implement the Culture Master Plan*

The Corporate Support Services department developed a new COVID-19 Relief Fund for Artists & Arts Organizations in support of Brampton's arts community.

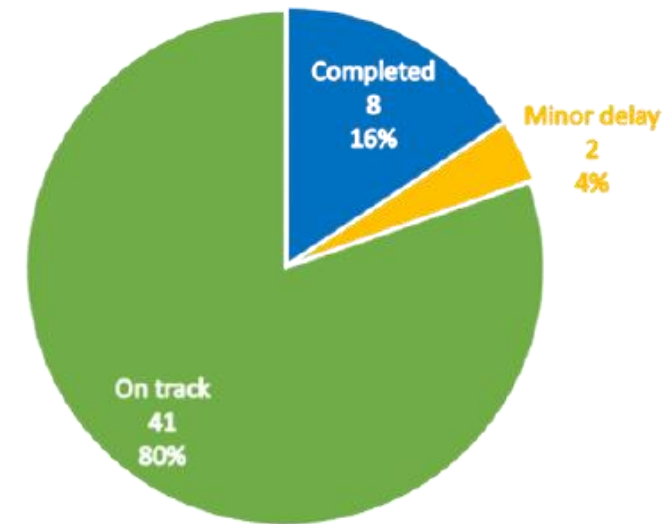
Initiative 4.1.2 - *Virtual Community Hub*

Fire and Emergency Services expedited the consolidation of community resources webpages and virtual community hub to support communications for community, social services, and emergency programs.

Initiative Progress

| Status | |
|-------------|----|
| Completed | 8 |
| On track | 41 |
| Minor delay | 2 |
| Grand Total | 51 |

Status of Initiatives, October 2020



Initiative Progress by Strategic Direction

| | Completed | On Track | Minor Delay | Total |
|-------------------------------------|-----------|----------|-------------|-------|
| Brampton is a City of Opportunities | - | 12 | 1 | 13 |
| Brampton is a Green City | 2 | 9 | - | 11 |
| Brampton is a Healthy and Safe City | 4 | 6 | - | 10 |
| Brampton is a Mosaic | - | 7 | - | 7 |
| Brampton is a Well-run City | 2 | 7 | 1 | 10 |

On the Horizon

Q1 - 2021

Online, self-serve TOCP update process

- Enable easier, more efficient and frequent updates on projects
 - Pivoted some programs of TOCP projects
 - Improve tracking and reporting (i.e. use of dashboard tool, infographics, visual timelines).
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Revamped Dashboard for Council and staff

- Improved definition and tracking of metrics
 - Offering more insights and connections with existing internal metrics and measures
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Recommendation

Council workshop to re-evaluate TOCP

- The COVID-19 pandemic brought forth unforeseen conditions and challenges that have required project leads to adapt quickly and shift operations.
- As Council is at the mid-point of the term, a reassessment of the existing TOCP and its 51 initiatives is recommended, to ensure the City is investing in projects and initiatives that continue to move the City forward.
- Taking into account the 20 initiatives outside of the TOCP
- Opportunity to re-prioritize Council initiatives amidst the COVID-19 environment

Thank You