

**APPENDIX 2- Management Action Plan Status Details as of December 31, 2022**

Please note that:

- Management Action Plans marked as completed in this report will be omitted from future reports.
- Dates under the “Updated Target Completion Date” column were provided by the client.

Audit and Finding/Issue	Original Target Completion Date	Updated Target Completion Date	Status of Q4 2022
<b>HR Recruitment- 2019</b> Policies & Procedures Require Review and Update	Q1 2020	Q1 2023	Outstanding: Q4 2022 - Reviewing SOP and Policy with HR Director for approval, once finalized, it will be presented to CLT and council for approval.
<b>HR Recruitment- 2019</b> Policies & Procedures Require Review and Update	Q3 2020	Q1 2023	
<b>HR Benefits (Phase 1)- 2019</b> Validation of Practitioners for Short Term Disability (STD) Update the Short Term Disability Policy and related Standard Operating Procedures (SOP)	Q4 2019	Q1 2023	Outstanding: Completed review of current COB DM policies & SOP to understand practices/procedures that were in place. Conducted and completed benchmarking on 5 municipalities, though requested response from 6. Policies and SOP’s were reviewed

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<p><b>HR Benefits (Phase 1)- 2019</b></p> <p>Validation of Practitioners for Short Term Disability (STD)</p> <p>Implement a process to validate that the individual authorizing the Short Term Disability is a licensed medical practitioner as determined by the Short Term Disability policy.</p>	Q4 2019	Q2 2023	Outstanding: Dependent on completion of Validation of Practitioners for Short-Term Disability (STD) .
<p><b>Transit Operations- 2020</b></p> <p>Scrap Sales &amp; Potential Exposure</p>	Q1 2022	Q1 2023	<p>Outstanding: Current citywide contract on scrap is up for re-tendering.</p> <p>The procurement process was initiated with the completion of the following tasks:</p> <ul style="list-style-type: none"> <li>• A buyer assigned by Purchasing</li> <li>• The completion of the Procurement Plan</li> <li>• A benchmark of practices at Guelph and TTC</li> </ul> <p>Next steps to go out to market with RFP to be completed in Q1 2023</p> <ul style="list-style-type: none"> <li>• Finish requirements</li> <li>• Issue and evaluate RFP</li> <li>• Award contract</li> </ul>
<p><b>Transit Operations- 2020</b></p> <p>Attendance cards Mechanics and Stock Keepers</p>	Q4 2022	Q4 2023	MyTime project team is working on Transit's pending items and plans for a Fall 2023 implementation, including Attendance (time) cards

Audit and Finding/Issue	Original Target Completion Date	Updated Target Completion Date	Status of Q4 2022
<b>Cyber Security- 2020</b> Presented in camera Details available upon request	Q4 2021	Q4 2023	Outstanding: Request for procurement to purchase for solution issued.
<b>Cyber Security- 2020</b> Presented in camera Details available upon request	Q4 2021	Q4 2023	Outstanding: Work in progress.
<b>Executive Expenses- 2021</b> Support for converted amount of out of country expenses not always included	Q4 2021	Q1 2023	Outstanding: Administrative Directive for Employee Business Expenses (FIN-160) has been reviewed and updated by Finance as well as reviewed by Corporate Policy Team. This amendment is to be included in a comprehensive report to Council along with all the other Finance policy amendments and additions. Due to the upcoming Municipal election, the target completion date has been moved to Q1 2023.
<b>Corporate Governance- 2021</b> Implement an Enterprise Risk Management (ERM) Program	Q1 2022	Q2 2023	Outstanding
<b>Corporate Governance- 2021</b> Implement an Enterprise Risk Management (ERM) Program	Q2 2022	Q3 2023	

Audit and Finding/Issue	Original Target Completion Date	Updated Target Completion Date	Status of Q4 2022
<b>Corporate Governance-2021</b> Implement an Enterprise Risk Management (ERM) Program	Q4 2022	Q4 2023	
<b>Corporate Governance-2021</b> Implement an Enterprise Risk Management (ERM) Program	Q4 2022	Q4 2023	
<b>Corporate Governance-2021</b> Implement an Enterprise Risk Management (ERM) Program	Q4 2022	Q4 2023	
<b>Corporate Governance-2021</b> Implement an Enterprise Risk Management (ERM) Program	Q4 2022	Q2 2024	
<b>Corporate Governance-2021</b> Records Management Retention and Disposal	Q4 2022	-	Completed
<b>Corporate Governance-2021</b> Exercise of Delegation of Powers and Authorities	Q3 2021	Q1 2023	Outstanding: Review of Administrative Authority By-law and related policy review now to be undertaken through Q1 and Q2 to be reported to Council in Q2.

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<b>Corporate Governance-2021</b> Council Code of Conduct for Council acknowledgement and review	Q1 2022	Q3 2022	Outstanding: New Members provided Code Acknowledgement form for completion as part of term onboarding. Council transition of Integrity Commissioner means work to review and update Code to occur in Q1 and Q2 2023.
<b>Corporate Governance-2021</b> Lack of Code of Conduct coverage for Citizen Appointees	Q1 2022	Q3 2022	Outstanding: Council transition of Integrity Commissioner means work to establish Code coverage for citizen advisory bodies to occur in Q1 and Q2 2023.
<b>Corporate Governance-2021</b> Lack of common Policy to address complaints	Q4 2021	Q4 2022	Outstanding: The policy is awaiting final approval from the main stakeholders.
<b>Emergency Expenses-2021</b> Invoice Approval Process Needs to be Strengthened	Q4 2021	Q1 2023	Outstanding: Automation Software went live in November 2022 and is being deployed in stages. The remaining departments will go live by Q1 2023.
<b>Emergency Expenses-2021</b> Invoice Approval Process Needs to be Strengthened	Q3 2022	Q1 2023	Outstanding: Automation Software went live in November 2022 and is being deployed in stages. The remaining departments will go live by Q1 2023.
<b>Vendor Performance Management- 2021</b> Vendor Performance Evaluation Effectiveness	Q1 2022	Q2 2023	Outstanding: Council transition of Integrity Commissioner means work to establish Code coverage for citizen advisory bodies to occur in Q1 and Q2 2023.

Audit and Finding/Issue	Original Target Completion Date	Updated Target Completion Date	Status of Q4 2022
<b>Vendor Performance Management- 2021</b> Oversight and Utilization of Vendor Performance Data	Q4 2022	Q2 2023	Outstanding: System demonstration took place and the decision was made to implement the Vendor Performance module. Implementation and training anticipated for Q2 2023.
<b>Realty Services - 2022</b> Vacant Positions and High Turnover	Q4 2022	Q3 2023	Outstanding: One position remaining to fill. Will be completed by Q3
<b>Realty Services - 2022</b> Policies and Standard Operating Procedures	Q4 2023	-	Not yet due
<b>Realty Services - 2022</b> Council report on real estate transactions	Q4 2023	-	Not yet due
<b>Realty Services - 2022</b> Transitional building report to Council	Q4 2022	Q2 2023	Outstanding: Work in progress.
<b>Realty Services - 2022</b> Maintaining up to date Inventory List	Q3 2023		Not yet due
<b>Realty Services - 2022</b> Maintaining proof of Insurance from Tenants	Q2 2022	Q1 2023	Outstanding
<b>Realty Services - 2022</b> Maintaining proof of Insurance from Tenants	Q2 2022	Q4 2021	Outstanding
<b>Realty Services - 2022</b> Maintaining proof of Insurance from Tenants	Q4 2023	-	Not yet due
<b>Realty Services - 2022</b> Oversight over the appraisal process	Q4 2023	-	Not yet due

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<b>Realty Services - 2022</b> Oversight over the appraisal process	Q4 2023	-	Not yet due
<b>Realty Services - 2022</b> Integrated Workplace Management System (IWMS)	Q3 2023	-	Not yet due
<b>Realty Services - 2022</b> Integrated Workplace Management System (IWMS)	Q3 2023	-	Not yet due
<b>Realty Services - 2022</b> Agreements with third-party vendors	Q1 2023	Q3 2023	Not yet due
<b>Realty Services - 2022</b> Physical and Electronic records/ files	Q3 2023	-	Not yet due
<b>Realty Services - 2022</b> Access to Encroachment records	Q2 2023	-	Not yet due
<b>Realty Services - 2022</b> Charging User Fees	Q1 2023	-	Not yet due